



**Eastern Sierra Council of Governments (ESCOG)  
Joint Powers Authority Agenda**

**Friday, June 11, 2021, 8:30 a.m.**

**437 Old Mammoth Road, Suite Z, Mammoth Lakes**

**Members of the Board**

City of Bishop Councilmember Karen Schwartz - Chair,  
Town of Mammoth Lakes Councilmember John Wentworth - Vice Chair,  
Mono County Supervisor Stacy Corless, Mono County Supervisor Bob Gardner,  
Inyo County Supervisor Jeff Griffiths, Inyo County Supervisor Dan Tothoroh,  
City of Bishop Councilmember Jim Ellis, Town of Mammoth Lakes Councilmember Lynda Salcido

NOTE: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Assistant Clerk at (760) 965-3615. Notification 48 hours prior to the meeting will enable the Town to make reasonable arrangements to ensure accessibility to this meeting. (28 CFR 13.102-35.104 ADA Title II)

NOTE: Materials related to an item on this agenda submitted after distribution of the agenda packet are available for public inspection in the Town Offices located at 437 Old Mammoth Road, Suite 230 during normal business hours. Such documents are also available on the ESCOG website at [www.escog.ca.gov](http://www.escog.ca.gov) subject to staff's ability to post the documents before the meeting.

NOTE: This will be a Zoom meeting and will be conducted pursuant to the provisions of the Governor's Executive Order which suspends certain requirements of the Ralph M. Brown Act. It is strongly encouraged that you watch this meeting on the Town of Mammoth Lakes' (TOML) website at [www.townofmammothlakes.ca.gov](http://www.townofmammothlakes.ca.gov) or on TOML's local government cable channel 18.

**Public comments may be submitted to the ESCOG Clerk at [clerk@townofmammothlakes.ca.gov](mailto:clerk@townofmammothlakes.ca.gov) before and during the meeting or may be made via Zoom or in person.**

**ZOOM INFORMATION**

Join from a PC, Mac, iPad, iPhone or Android device:

Please click this URL to join. <https://monocounty.zoom.us/j/92421427651>

Or join by phone:

Dial (for higher quality, dial a number based on your current location):

US: +1 669 900 6833 or +1 346 248 7799 or +1 253 215 8782 or +1 646 876 9923 or +1 301 715 8592 or +1 312 626 6799 **\*To raise your hand press \*9, To Unmute/Mute press \*6**

Webinar ID: 924 2142 7651

International numbers available: <https://monocounty.zoom.us/j/92421427651>

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**1. CALL TO ORDER**

**2. PLEDGE OF ALLEGIANCE**

**3. PUBLIC COMMENTS**

Notice to the Public: This time is set aside to receive public comment on matters not calendared on the agenda. When recognized by the Chair, please state your name and address for the record and please limit your comments to three minutes. Under California law the Eastern Sierra Council of Governments Board is prohibited from generally discussing or taking action on items not included in the agenda; however, the Eastern Sierra Council of Governments Board may briefly respond to comments or questions from members of the public. Therefore, the Eastern Sierra Council of Governments Board will listen to all public comment but will not generally discuss the matter or take action on it.

**4. CONSENT AGENDA**

**4.1. Approve the minutes of the Regular Meeting of April 9, 2021.**

**5. POLICY MATTERS**

**5.1. Receive a presentation from Derek Kirk, Regional Business Development Specialist, Governor's Office of Business and Economic Development.**

**5.2. Discussion and adoption of the ESCOG JPA Fiscal Year 2021/22 Budget.**

**5.3. Discussion and direction on California Congressional Redistricting.**

**5.4. Discussion and direction on California Fire Safe Council County Wildfire Coordinators Grant.**

**5.5. Discussion on potential regional housing funding opportunities as proposed in the draft California Budget for 2021- 2022.**

**5.6. Receive an update on the Sustainable Recreation and Tourism Initiative / Eastern Sierra Sustainable Recreation Partnership.**

**6. BOARD MEMBER/AGENCY REPORTS**

Informational reports from Member Agency representatives on committees, commissions, and organizations; general reports on Board Member activities

**7. REQUEST FOR FUTURE AGENDA ITEMS**

**8. ADJOURNMENT**

The ESCOG will adjourn to the next regular meeting scheduled to be held on August 13, 2021.



## **EASTERN SIERRA COUNCIL OF GOVERNMENTS (ESCOG) Joint Powers Authority**

### **REGULAR MEETING MINUTES**

**Friday, April 9, 2021**

**8:30 a.m.**

**Mammoth Lakes Council Chamber  
437 Old Mammoth Road, Suite Z  
Mammoth Lakes, CA**

*NOTE: This will be a Zoom meeting and will be conducted pursuant to the provisions of the Governor's Executive Order which suspends certain requirements of the Ralph M. Brown Act. It is strongly encouraged that you watch this meeting on the Town of Mammoth Lakes' (TOML) website at [www.townofmammothlakes.ca.gov](http://www.townofmammothlakes.ca.gov) or on TOML's local government cable channel 18.*

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#### **Board Members**

Mono County Supervisor  
Stacy Corless

Mono County Supervisor Bob  
Gardner

Town of Mammoth Lakes Councilmember  
Lynda Salcido

Town of Mammoth Lakes Councilmember John  
Wentworth – Vice Chair

Inyo County Supervisor  
Jeff Griffiths

Inyo County Supervisor  
Dan Totheroh

City of Bishop Councilmember  
Jim Ellis

City of Bishop Councilmember  
Karen Schwartz - Chair

#### **NOTICE TO THE PUBLIC**

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## **1. Call to Order**

Chair Karen Schwartz called the meeting to order at 8:30 a.m.

## **2. Pledge of Allegiance**

Vice Chair John Wentworth led the Pledge of Allegiance.

## **3. Roll Call**

Chair Karen Schwartz, Vice Chair John Wentworth and Board Members Stacy Corless, Bob Gardner, Jeff Griffiths, Dan Totheroh and Jim Ellis were present via videoconference. Board Member Lynda Salcido was absent.

## **4. Public Comment**

A comment was received via email from Mammoth Lakes Housing (MLH) Executive Director Patricia Robertson which discussed MLH's success over the last year. The email also included the MLH 2020 Annual Report.

A comment was received via email from Eastern Sierra Sustainable Recreation Coordinator Matt Paruolo discussing his recent activities and those of the Sustainable Recreation Tourism Initiative (SRTI) and the Visitor Connection Working Group.

Both comments were read in their entirety and have been uploaded to the ESCOG's website.

## **5. Consent Agenda**

- a. Approve the minutes of the February 12, 2021 meeting of the ESCOG JPA.

**ACTION:** It was moved by Board Member Bob Gardner, seconded by Vice Chair John Wentworth, with Board Member Lynda Salcido absent, and carried by a 7-0 roll call vote to approve the minutes of the February 12, 2021 meeting.

## **6. Discuss and Provide Direction to Staff Regarding ESCOG Serving as the California Environmental Quality Act (CEQA) Lead Agency for Regional Ecosystem Management or Sustainable Recreation Projects – Administrative Services Contractor Elaine Kabala**

Administrative Services Contractor Elaine Kabala outlined the information in the staff report.

Legal Counsel Grace Chuchla discussed the legal liability of the ESCOG if it were to serve as the lead agency for regional ecosystem management sustainable recreation projects.

There was discussion between Ms. Kabala and members of the Board.

Staff was given direction from the Board to move forward with the ESCOG serving as the lead agency when the opportunity presents itself.

**7. Receive Presentation from the California Citizens Redistricting Commission Regarding the State-Level Redistricting Process – ESCOG Legal Counsel Grace Chuchla**

Legal Counsel Grace Chuchla discussed the California Citizens Redistricting Commission State-Level Redistricting Process.

California Citizens Redistricting Commission Commissioners Linda Atukagawa and Jane Andersen outlined the information in the California Redistricting Basics PowerPoint presentation.

There was discussion between Ms. Atukagawa, Ms. Andersen, Ms. Kabala, Ms. Chuchla and members of the Board.

**8. Receive a Presentation from Quantified Ventures regarding Innovative Financing for National Forest Business Planning for Campgrounds – Administrative Services Contractor Elaine Kabala**

Quantified Ventures (QV) Associate Director Laura Drescher outlined the information in the QV Inyo National Forest Campgrounds Project PowerPoint presentation.

Board Members from each member agency requested that Ms. Drescher give this presentation to their Board or Council.

Inyo County County Administrative Officer Clint Quilter requested a copy of QV's business plan and cost for their project in Ohio.

There was discussion between Ms. Drescher, QV Director Seth Brown and members of the Board.

**9. Discuss and Provide Direction to Staff Regarding the Drafting of a Memorandum of Understanding (MOU) between the ESCOG and Eastern Sierra Sustainable Recreation Partnership (ESSRP) to establish the desired and appropriate relationship between the ESSRP and the ESCOG – ESCOG Legal Counsel Grace Chuchla**

Legal Counsel Grace Chuchla discussed the desire of the ESCOG to create a formal relationship with the ESSRP through the use of an MOU or contract.

Vice Chair John Wentworth reported that the ESSRP would need to draft a new MOU that binds the members of the ESSRP prior to creating an MOU between the ESSRP and the ESCOG. Mr. Wentworth said that the ESSRP's Sustainable Recreation Tourism Initiative (SRTI) Grant would end by the end of the year.

Board Member Stacy Corless suggested that the ESSRP become a formal advisory Board to the ESCOG.

There was discussion between Ms. Chuchla and members of the Board.

CONSENSUS: There was consensus from the Board to move forward with the creation of an MOU with the ESSRP.

**10. Discuss and Provide Direction to Staff Regarding ESCOG Representation in the Eastern Sierra Sustainable Recreation Partnership (ESSRP) / Sustainable Recreation Tourism Initiative (SRTI) Portfolio Identification Process – Administrative Service Contractor Elaine Kabala**

Administrative Services Contractor Elaine Kabala outlined the information in the staff report.

There was discussion between Ms. Kabala and members of the Board.

Staff was given direction by the Board for Ms. Kabala to serve as the ESCOG's representative to the ESSRP for the project identification process and for the ESCOG to sponsor some of the ESSRP/SRTI recreation projects.

**11. Discuss and Provide Direction to Staff Regarding ESCOG Sponsorship of Eastern Sierra Sustainable Recreation Partnership (ESSRP) / Sustainable Recreation Tourism Initiative (SRTI) Projects – Administrative Service Contractor Elaine Kabala**

This item was combined with Item #10.

**12. Receive an Update on Funding Opportunities – Administrative Service Contractor Elaine Kabala**

Administrative Service Contractor Elaine Kabala reported that there had been a request to make this topic a standing item as grant opportunities that would fall under the ESCOG's purview arose.

**13. Consider Approval of a Letter of Support for Project(s) to be Submitted by the Town of Mammoth Lakes (TOML) to Congressman Jay Obernolte for Congressional Appropriation –**

Town of Mammoth Lakes Airport and Special Projects Manager Grady Dutton presented the Town's request for a letter of support from the ESCOG for its Airport Fire Fighting and Rescue (ARFF) Plan for the construction of a maintenance facility and snow storage shed at the Mammoth Yosemite (MMH) Airport.

TOML Town Manager Dan Holler outlined the information in the staff report. Mr. Holler discussed a potential letter of support from the ESCOG for the Whitmore Park Community Project.

There was discussion between Mr. Dutton, Mr. Holler and members of the Board.

No action was taken on this item.

#### **14. Board Member/Agency Reports**

Board Member Jeff Griffiths reported that the projects Inyo County had considered submitting for Congressional Appropriation were the Olancho Cartago Four Lane Project and the Small Business Development Center which would be a regional office for Inyo and Mono Counties. Mr. Griffiths discussed the upcoming Mexican Consulate visit in Bishop and said that he and Board Member Stacy Corless had been working with ESSRP on tribal outreach. He announced that Inyo County Clerk Recorder Kammi Foote had resigned from her position to take a job out of state and announced that the Wild Iris Resiliency Symposium would take place on April 29<sup>th</sup>. He said that he had attended meetings with the Wounded Warrior Center, Veterans Services and Inyo Mono Advocates for Community Action (IMACA) and gave an update regarding Wounded Warriors and Veterans Housing Center Complex, and reported that Gordon Green had been appointed as Veterans Services Officer for Inyo and Mono Counties. He gave an update on the Inyo County Child Support Program and announced that Amy Weurdig had been appointed as the new Child Support Director. Mr. Griffiths said that the Inyo County Sheriff's Department would move its communications system to a digital Ultra High Frequency (UHF) Program, reported that commercial air service at Bishop Airport (BHI) was preparing California Environmental Quality Act (CEQA) and National Environmental Policy Act (NEPA) documents, and gave an update regarding solid waste management. He reported that Inyo County had looked at housing and zoning, and vacant lands to increase affordable housing and said he would like to have a housing summit for the region. Mr. Griffiths gave a COVID update and spoke about a non-profit grant program Inyo County had created to support local non-profit organizations that had been affected by COVID and announced that they had received a \$100,000 matching grant from Metabolic Studio to bring the total funds available to award to \$200,000.

Board Member Bob Gardner reported that he had recently attended a virtual Yosemite Gateway Partners (YGP) meeting and said that Yosemite National Park (YNP) would start up their reservation system again on May 21<sup>st</sup>, and would continue with the pass-through program that allowed local residents to drive through. Mr. Gardner gave an update on the dispersed camping initiative, discussed issues with horses in the Mono Basin, and announced that there was a call scheduled today with residents regarding All-Terrain Vehicle (ATV) and Off-Highway Vehicle (OHV) issues in the Mono Basin. He reported that there would be a briefing with Southern California Edison (SCE) regarding tree trimming, recommissioning their dam system at Rush Creek and street lighting issues, and spoke about taking a regional approach to radio communications and dispatching.

Board Member Stacy Corless discussed the YNP reservation system and said that the number of reservations issued this year would be much higher than last year and said that the pass-through program for gateway residents would also be available to non-residents for a fee. Ms. Corless discussed wildfire prevention and forest management and announced that Governor Gavin Newsom and the legislature had reached a deal on a grant for an early action funding system and reconfiguration of the Forest Management Task Force and said that Counties would be given a seat at the leadership table and that she would represent Rural County Representatives of California (RCRC). She said that the Regional Forest and Fire Capacity Program was working on a regional effort to apply for Cal Fire funding and reported that Mono County was working on a Justice, Equity, Diversity and Inclusion Program and had hired Consultant Dr. Rita Cameron Wedding to assist with development of the program. She invited the member agencies to reach out to her or Board Member Gardner if they were interested in participating in the program.

Board Member John Wentworth gave an update on a recent Integrated Climate Adaption and Resiliency Program (ICARP) Technical Advisory Council (TAC) meeting he had attended, encouraged members of the Board to attend the California Natural Resources Agency's (CNRA) listening session scheduled to be held on April 28<sup>th</sup>, and said that he had would attend the first of four TOML Town Council Strategic Priority Setting Sessions today Mr. Wentworth gave an update on The Parcel, spoke in favor of Mr. Griffiths' suggestion to create a regional housing summit, gave a Local Transportation (LTC) update and reported that the TOML Town Council had approved funding for visitor mitigation.

Board Member Jim Ellis announced that the City of Bishop would hold an informal Earth Day event in partnership with the Sierra Trash Eliminators (STE) at 9:00 a.m. on April 24<sup>th</sup> and said that Tobacco Free Eastern Sierra would hold an Earth Day 2021 Virtual Summit on April 20<sup>th</sup>.

Chair Karen Schwartz reported that the City of Bishop would increase their Emergency Medical Services (EMS) and said that their Fire Chief Joe Dell had spoken to the community about their lack of response to 911 calls. Chair Schwartz said that Chief Dell had previously responded to calls he had heard from dispatch and had performed CPR on more than one occasion, saving multiple lives. She reported that the City would be working with Symons Ambulance Service as a backup responder for emergencies. Ms. Schwartz announced that they were recruiting for new a Chief of Police, and said that the 1% sales tax increase had taken effect on April 1<sup>st</sup> and gave an update on how the funds generated from the increase would be allocated. She discussed Caltrans crosswalk improvements.

There was discussion among members of the Board.

#### **15. Request for future agenda items**

CEQA follow-up  
State Level Redistricting  
ESSRP/SRTI update

#### **16. Adjournment**

The meeting was adjourned at 10:55 a.m. to the next regular meeting scheduled to be held on June 11, 2021 at 8:30 a.m.





# CALIFORNIA ROARS BACK

Governor Newsom's \$100 Billion California Comeback Plan

## THE BIGGEST ECONOMIC RECOVERY PACKAGE IN CALIFORNIA HISTORY

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- **A Comprehensive Plan to Attack California's Most Persistent Challenges**
  - **Provides Immediate Relief to Two-Thirds of Californians with Golden State Stimulus Checks; Unprecedented Support for Small Business**
  - **Proposes Major New Initiatives & Investments to Tackle CA's Hardest Problems: Homelessness, Disparities in Education, Aging Infrastructure, Wildfires & Climate Change**
- 

Governor Newsom's \$100 billion California Comeback Plan is **the biggest economic recovery package in California history**. Governor Newsom believes California can't go back to normal, because normal was never good enough. Newsom's plan outlines comprehensive strategies and major investments to address five of the state's most stubborn challenges, so California can come roaring back from the pandemic.

The California Comeback Plan provides immediate cash to middle class families and businesses hit hardest by the pandemic – expanding California's recovery efforts to reach more people, with bigger benefits. The plan will expand the Golden State Stimulus to middle class families, creating **the biggest state tax rebate in American history**. Newsom's Plan also creates the **largest small business relief package in the nation**, prioritizing the state's recovery efforts and giving money directly back to California's small businesses.

The California Comeback Plan has one goal: hit fast forward on our state's recovery by directly confronting California's most stubborn challenges:

- **Providing Immediate Relief for those Hardest Hit by COVID-19**
- **Confronting the Homelessness & Housing Affordability Crisis**
- **Transforming Public Schools as Gateways for Opportunity**
- **Building Infrastructure for the Next Century**
- **Combating Wildfires & Tackling Climate Change**

Newsom's CA Comeback Plan seizes this once in a lifetime moment to address long-standing challenges by taking on threats to our state's future and ensuring every California family – regardless of their race or zip code – can thrive.

# CALIFORNIA ROARS BACK

Governor Newsom's \$100 Billion California Comeback Plan

## FIVE BIG CHALLENGES THE CALIFORNIA COMEBACK PLAN TACKLES

### 1. IMMEDIATE RELIEF FOR CALIFORNIA'S FAMILIES & SMALL BUSINESSES

- **2 OUT OF EVERY 3 CALIFORNIANS GET GOLDEN STATE STIMULUS CHECKS:** Newsom's California Comeback Plan will create the biggest state tax rebate in American history, including an additional \$8.1 billion in stimulus checks -- for a total of nearly \$12 billion -- that will go directly to middle class Californians and families. Nearly two thirds of Californians will now qualify for a stimulus check of \$600. Families with kids will receive an additional \$500.
- **LARGEST SMALL BUSINESSES RELIEF PROGRAM IN THE NATION:** Newsom's plan invests an additional \$1.5 billion for a total of \$4 billion in direct grants to California's small businesses – on top of a massive \$6.2 billion tax cut – putting more money directly into the pockets of hundreds of thousands of small business owners and helping them re-hire workers displaced by the pandemic.
- **LARGEST STATEWIDE RENTER ASSISTANCE IN THE COUNTRY:** Under Newsom's CA Comeback Plan, California will offer the strongest renter assistance package of any state in America. The plan will provide a total of \$5.2 billion to help low-income renters pay 100% of their back-rent, and all of their rent for several months into the future. The Plan also includes \$2 billion for past-due utility bills and more money than ever for tenant legal assistance.
- **CREATING OPPORTUNITY FOR CALIFORNIANS WHO LOST THEIR JOBS:** Newsom's plan provides \$1 billion in new grants to workers who lost their jobs during the pandemic, giving California's workforce critically needed opportunities to earn and learn, go back to school, or start their own business. The Plan also includes Universal Basic Income pilot programs.

## 2. CONFRONTING HOMELESSNESS & HOUSING AFFORDABILITY CRISIS

- **CONFRONTING HOMELESSNESS AT HISTORIC LEVELS:** It's time to go big on ending homelessness. Newsom's CA Comeback Plan will invest \$12 billion to tackle the homelessness crisis, helping more than 65,000 people get off the streets or avoid homelessness altogether. The Plan reaches the most vulnerable by rebuilding the behavioral health housing system that has been dismantled over decades. Newsom's Plan also comes with new accountability measures to ensure local governments are spending the money effectively.
- **ENDING FAMILY HOMELESSNESS:** Under Newsom's CA Comeback Plan, California will seek to achieve functional zero on family homelessness within five years through a new \$3.5 billion investment in homeless prevention, rental support through CalWORKs, and new housing opportunities for people at risk of homelessness.
- **46,000 NEW HOMELESS HOUSING UNITS – BIGGEST INCREASE IN CA HISTORY:** Newsom's CA Comeback Plan includes massive expansions of Homekey – California's groundbreaking national model for homeless housing. The package will unlock more than 46,000 new homeless housing units, including nearly 5,000 new affordable homes for people at risk of or exiting homelessness.
- **ENCAMPMENT STRATEGY:** The CA Comeback Plan includes targeted programs and grants to local governments to move people out of unsafe, unhealthy encampments and into safer, more stable housing.
- **CLEAN CALIFORNIA'S STREETS:** Newsom's Plan will clean up California by partnering with local governments to clean litter, commission public art, and beautify downtowns, freeways and neighborhoods across California.
- **MORE FUNDING FOR NEW AFFORDABLE HOUSING THAN EVER BEFORE:** The California Comeback Plan tackles housing affordability head-on: it will put \$3.5 billion into building more affordable housing for low-income families and creates homeownership opportunities to help restore the California Dream.

## 3. TRANSFORMING PUBLIC SCHOOLS INTO GATEWAYS TO OPPORTUNITY

- **TRANSFORMING SCHOOLS INTO GATEWAYS TO OPPORTUNITY:** Under Newsom's CA Comeback Plan, public schools in low-income neighborhoods can fundamentally transform into the kind of complete campus every parent would want for their child: before- and after-school instruction, sports and arts,

personalized tutoring, nurses and counselors, and nutrition – paired with new preventative behavioral health services for every kid in California.

- **FINALLY ACHIEVE UNIVERSAL PRE-K:** Under Newsom's plan, California will finally achieve universal pre-school, providing high-quality, free transitional kindergarten to all four-year-olds in California. The Comeback Plan also adds 100,000 child care slots.
- **3.7 MILLION KIDS GET COLLEGE SAVINGS ACCOUNTS:** The California Comeback Plan creates child savings accounts for 3.7 million low-income children in public school for higher education or to start their own business, making college more attainable than ever before.
- **DRIVE DOWN COSTS OF COLLEGE ATTENDANCE:** Newsom's plan will make college more affordable and accessible than ever before by driving down the cost of attendance, including drastically cutting the cost of student housing and working to reduce the cost of textbooks.

#### 4. BUILDING INFRASTRUCTURE OF THE NEXT CENTURY

- **BROADBAND FOR ALL:** It's time to stop talking about closing the digital divide, and finally do it. Under Newsom's \$7 billion plan, more Californians will be able to access broadband service.
- **CREATING A MODERN TRANSPORTATION SYSTEM, NOT JUST FIXING WHAT WE HAVE:** The California Comeback Plan includes a \$11 billion investment to build a modernized transportation system for the next century – roads, bridges, high speed rail, ports and public transportation, including projects for the 2028 Olympics.

#### 5. COMBATING WILDFIRES & TACKLING CLIMATE CHANGE

- **DOING MORE THAN EVER BEFORE TO FIGHT AND COMBAT WILDFIRES:** Newsom's plan will make the single largest investment in wildfire preparedness in our state's history – \$2 billion in emergency preparedness investments. The plan includes purchasing new firefighting equipment like airplanes and helicopters, as well as investments in land and forest management projects that save lives.
- **NATION-LEADING CLIMATE ACTION:** California is leading the nation in tackling climate change head on, including a \$3.2 billion package to hit fast-forward on CA's zero-emission vehicle goals, leading to cleaner air for future generations. It also includes a \$1.3 billion investment to prepare for extreme heat, sea level rise, and environmental justice priorities like oil well capping, toxic site clean-up, and

pollution control.

- **DROUGHT RESPONSE:** Climate change is making droughts more common and more severe. The California Comeback Plan invests \$5.1 billion in drought support, water supply, and natural landscape projects around the state and an additional \$1 billion in direct aid for Californians who have past-due water bills.
- **BUILDING A 22ND CENTURY ELECTRIC GRID:** The hots are getting hotter. That means our electricity grid will continue to be stressed more and more every year. The CA Comeback Plan will help California build up a cleaner, resilient and reliable 22<sup>nd</sup> century electric grid.



# CALIFORNIA ROARS BACK

Governor Newsom's \$100 Billion California Comeback Plan

## HISTORIC INVESTMENTS IN LOCAL CITIES & COUNTIES

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- The biggest state tax rebate in American history and largest statewide renter assistance
  - \$12 billion to get people off the street, avoid homelessness altogether and end family homelessness.
  - \$1.5 billion to clean and revitalize California's streets and highways
  - Billions to build the infrastructure of the next century including broadband for all
- 

California's recovery is underway. But we can't be satisfied with just going back to the way things were. Governor Newsom's California Comeback Plan outlines comprehensive strategies and major investments to address the state's most stubborn challenges. Under Governor Newsom's \$100 billion plan, California will roar back from the pandemic.

*California is committed to fostering an equitable recovery in every corner of the state?* Governor Newsom's plan provides immediate relief for Californians with the **biggest state tax rebate in American history** - two-thirds of Californians will benefit from a stimulus check of at least \$600. The California Comeback Plan helps low-income renters pay **100% of their back-rent and covers past-due utility bills**. Governor Newsom is confronting homelessness with **\$12 billion to increase homeless housing** and invests **\$1.5 billion to Clean California's** roadways and revitalize public spaces.

The California Comeback Plan builds the **infrastructure of the next century** with broadband for all, modernizing our transportation systems and investing in water infrastructure.

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## KEY INVESTMENTS IN CITIES & COUNTIES

### IMMEDIATE RELIEF FOR CALIFORNIA FAMILIES

- **Golden State Stimulus expansion**, the biggest state tax rebate in American history. Nearly two thirds of Californians will now qualify for a stimulus check of \$600. Families with kids will receive an additional \$500.
- **The largest statewide renter assistance in the country**, providing \$5.2 billion to help low-income renters cover 100% of their back-rent and rent for several months in the future, plus \$2 billion for past-due utility bills.

### BUILDING STRONGER, EQUITABLE, MORE RESILIENT COMMUNITIES

- **\$12B over two years to tackle the homelessness crisis**, helping tens of thousands of people get off the streets, moving people out of encampments and creating new housing.
- **\$1.5B to clean up California** by partnering with local governments to clean litter, commission public art, and beautify downtowns, freeways and neighborhoods across the state.
- **\$500M to fund clean up of contaminated sites statewide**, with additional funding focused on communities around the Exide facility.
- **\$300M for public hospitals** due to the extraordinary costs in responding to the pandemic
- **\$100M to invest in community-based responses to violence** through the California Violence Intervention and Prevention (CalVIP) program.

### BUILDING THE INFRASTRUCTURE OF THE NEXT CENTURY

- **\$7B to finally close the digital divide and bring broadband service to more Californians**
- **\$4.2B to advance the nation's first true high-speed rail project** completing high-speed rail construction in the Central Valley, advancing work to launch service between Merced and Bakersfield, and continuing planning and project design for the entire project to connect San Francisco with Los Angeles/Anaheim.
- **An additional \$2B to deliver on "Fix-it-first" commitments.** Critical maintenance projects on state highways and local streets and roads, interregional transportation improvement projects, and local bridge projects.
- **\$1B to deliver critical projects in advance of the 2028 Olympic Games**, focused on enhancing the state's transportation system.
- **\$1B to enhance connectivity through clean transportation**, such as priority rail and transit projects throughout the state.

- **\$500M for active transportation projects** that increase walking, biking, and mobility options for non-motorized users.
- **\$500M for critical transportation safety projects** to address high priority grade separations and grade crossings.
- **\$50M for matching grant programs to support local libraries**

## **INVESTING IN CLIMATE RESILIENCE AND SUSTAINABILITY**

- **\$5.1 billion in drought support, water supply, and natural landscape projects** around the state so California can better grapple with more extreme weather.
- **\$900M to build a 22nd century electric grid.** The hots are getting hotter. That means our electricity grid will continue to be stressed more and more every year. The CA Comeback Plan will help California build up a cleaner, resilient and reliable 22nd century electric grid.
- **\$130M to support manufacturing opportunities and to build recycling and organic infrastructure**, including \$10M to for edible food recovery and expanded compost opportunities that serve disadvantaged communities, \$55M to provide grants for new organic recycling infrastructure and \$65M to support expanded recycling infrastructure and specifically in-state remanufacturing jobs.

## **PREPARING THE WORKFORCE FOR THE 21ST-CENTURY ECONOMY**

- **\$1 billion in grants for workers displaced by the COVID-19 pandemic** to go back to school or start their own business.
- **\$750M for the Community Economic Resilience Fund** to support regions as they lay a foundation for effective and sustainable economic planning and implementation, and connects regional efforts to direct state infrastructure investments in climate resilience, ZEV infrastructure, energy, circular economy, and transportation and housing infrastructure.
- **\$200M to cities and counties to support youth employment opportunities** to expand youth volunteer, service, and job opportunities. This includes a 1:1 match for local workforce development funding.
- **\$40M over three years to support the Arts Council's existing Creative Youth Development programs** to partner with CBOs, educators, and local artists to expand participation in programs statewide.



The logo features a blue rectangle with the text "CALIFORNIA" in white, "ROARS BACK" in large white letters, and "Governor Newsom's \$100 Billion California Comeback Plan" in smaller white text below. This rectangle is flanked by two orange horizontal bars.

## CALIFORNIA ROARS BACK

Governor Newsom's \$100 Billion California Comeback Plan

# HISTORIC INVESTMENTS IN COMBATTING WILDFIRES & TACKLING CLIMATE CHANGE

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- **\$2 billion to fight and combat wildfires, the single largest investment in wildfire preparedness in California's history**
  - **\$1.3 billion to prepare for extreme heat and sea level rise and \$5.1 billion for drought support**
  - **\$3.2 billion investment to hit fast-forward on California's zero-emission vehicle goals**
- 

California's recovery is underway. But we can't be satisfied with just going back to the way things were. Governor Newsom's California Comeback Plan outlines comprehensive strategies and major investments to address the state's most stubborn challenges. Under Governor Newsom's \$100 billion plan, California will roar back from the pandemic.

Amid unparalleled risk of catastrophic wildfire and ever-present climate change, Governor Newsom has taken bold action to protect communities and advance California's nation-leading climate agenda including requiring that all new cars sold be zero-emission by 2035, setting a goal to end oil extraction, strengthening emission standards for polluting trucks and pledging to conserve 30 percent of land and coastal water by 2030.

In his California Comeback Plan, Governor Newsom is proposing **\$2 billion to combat and prepare for wildfires, the single largest investment in our state's history.**

The California Comeback plan includes **\$5.1 billion for drought preparedness and response**, a **\$1.3 billion climate resilience package** to prepare for extreme heat, sea level rise, and environmental justice priorities like oil well capping, toxic site clean-up and cleaning up air in disadvantaged communities. It includes a **\$3.2 billion investment to set a path to 100% zero emissions** and drive the transition to ZEVs.

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## KEY ACTIONS FOR WILDFIRE & CLIMATE RESILIENCE

**\$5.1 billion in drought support, water supply and habitat restoration projects** to ensure that California has the water infrastructure it needs to grapple with more extreme cycles of wet and dry.

**Over \$900 million investment in a 22nd century electric grid** to prepare for more extreme heat and power with more clean energy.

**\$750 million for the Community Economy Resilience Fund** to support regions as they lay a foundation for effective and sustainable economic planning and implementation, and connect regional efforts to direct state infrastructure investments in climate resilience, ZEV infrastructure, energy, circular economy, and transportation and housing infrastructure. The Fund will support targeted grants to each of the state's major regions to plan and implement high road transition strategies, with a focus on building the capacity for under-served communities to participate fully in developing a more sustainable, inclusive economy.

### **\$2 BILLION FOR THE SINGLE LARGEST INVESTMENT IN WILDFIRE PREPAREDNESS IN OUR STATE'S HISTORY**

- **EXPANDED STAFFING AND EQUIPMENT INVESTMENTS:**
  - **\$143.3 million to support 30 additional fire crews**, helping CAL FIRE to respond to wildfires throughout fire season and complete priority fuel reduction projects.
  - **\$38.9 million to staff both current and three additional Cal Fire crews** in addition to hiring 1,399 seasonal firefighters and 8 fire crews in preparation of wildfire season.
  - **\$48.4 million to phase in 12 new CAL FIRE HAWK helicopters and seven massive large air tankers.**
  - **\$33.7 million to replace two CAL FIRE helicopter bases and renovation centers and establish an Emergency Operations Center for Southern California** to help save lives and properties.
  - **\$9.6 million to build a wildfire forecast and threat intelligence center**
  - **\$29.9 million to create an Office of Equity at Cal OES** to connect with disaster vulnerable communities.

- **\$79 million for additional administrative, operational, IT and mission support staff.**
- **\$5 million research grant for equipment and strategies** to protect firefighters from dangerous conditions present during wildfires
- **\$17 million to support, improve, and integrate the Earthquake Early Warning System** with critical infrastructure facilities.
- **IMPROVED FOREST HEALTH AND MANAGEMENT**
  - **\$656 million to reduce the risk of catastrophic wildfires** by thinning overgrown forests, increasing prescribed burns and replanting trees.
  - **\$433 million to help develop and track approximately 500 fuel break projects** building on the success of Governor Newsom's 35 emergency fuel reduction projects that played a critical role in containing wildfires last year.
  - **\$39 million for science-based research and monitoring of California's wildland to achieve long-term forest health and wildfire resilience.**
- **DIRECT INVESTMENTS TO COMMUNITIES**
  - **\$250 million all-hazards initiative called *Prepare California*** designed to plan and build disaster-resilient communities from the bottom-up
  - **\$150 million to develop and enhance community resilience centers** that will provide shelter and support base camps during emergency events
  - **\$100 million in local government assistance** to assist counties and cities during and after disasters.
  - **\$76 million in job training, market development and low-interest lending to expand the market for wood products** in order to incentivize private land management.
  - **\$40 million for community hardening**, improving defensible space around homes and home-hardening retrofits of the most wildfire-vulnerable low-income Californians.

### **\$1.3 BILLION CLIMATE RESILIENT PACKAGE TO PREPARE FOR EXTREME HEAT, SEA LEVEL RISE AND ENVIRONMENTAL JUSTICE PRIORITIES**

- **\$350 million over two years to support low-income and disadvantaged communities who are on the frontline of extreme heat events** with urban greening projects and energy efficiency.
- **\$211.5 million over two years to protect communities from sea-level rise and flooding** through coastal wetland restoration.
- **\$495 million over three years to support community-driven climate initiatives:** Strategic Growth Council's Transformative Climate Communities Program, Regional Climate Collaboratives program, Environmental Justice Initiative, and Climate Adaptation and Resilience Planning Grants.
- **\$287 million** to support the State's Fifth Climate Assessment; plug and abandon orphaned oil and gas wells and to expand the reach of the Air Resources Board's program to promote the adoption of low-global warming potential refrigerant technologies.

## **\$3.2 BILLION INVESTMENT TO HIT FAST FORWARD ON CALIFORNIA'S ZERO EMISSION VEHICLE GOALS AND LEAD THE TRANSITION TO ZEVS ON A GLOBAL SCALE**

- **Over \$1.4 billion to put 1,000 zero-emission drayage trucks, 1,000 zero-emission school buses, and 1,000 transit buses, and the necessary infrastructure, on California roads**, cleaning up the air in disadvantaged communities first on top of **\$315 million** for clean trucks, busses and off-road equipment.
- **\$650 million to invest in consumer adoption of ZEVs**, with a focus on priority populations on top of **\$150 million** already proposed.
  - **\$250 million to expand the Clean Cars 4 All**, funding to low-income Californians living in and near disadvantaged communities to scrap their old car and replace it with a new or used advanced technology car, and
  - **\$400 million for consumer rebates for new ZEV purchases** through the Clean Vehicle Rebate Project, with funding set aside to provide increased rebates for lower-income vehicle buyers.
- **\$500 million for the Clean Transportation Program towards light-duty ZEV infrastructure** to close anticipated gaps for 2025 goals on electric and hydrogen infrastructure and to further support infrastructure for medium- and heavy-duty vehicles and equipment such as transit and school buses, last-mile delivery trucks, local, regional and long-haul goods movement, transport refrigeration units and port vehicles.
- **\$250 million in advanced ZEV manufacturing grants**, administered by the Clean Transportation Program. This investment may be coupled with High Road Training Partnerships to increase access to high quality jobs for workers and trained employees for employers.
- **\$5 million for the ZEV Market Development Strategy implementation**, connecting Californians to zero-emission vehicle opportunities.



## LARGEST SMALL BUSINESS RELIEF PROGRAM IN THE NATION

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- The largest small business relief program in the nation
  - An additional \$1.5 billion for a total of \$4 billion in direct grants to California's small businesses.
  - A massive \$6.2 billion tax cut, putting money in the pockets of hundreds of thousands of small businesses
- 

California's recovery is underway, but we can't be satisfied with just going back to the way things were. Governor Newsom's California Comeback Plan outlines comprehensive strategies and major investments to address the state's most stubborn challenges. Under Governor Newsom's \$100 billion plan, California will roar back from the pandemic.

Governor Newsom's California Comeback Plan invests in small businesses with **an additional \$1.5 billion in COVID-19 relief grants for a total of \$4 billion**, representing the largest small business grant program in the country. The Governor has delivered a historic **\$6.2 billion tax cut** for California's small businesses – the largest state small business tax cut in history.

California is home to 4.1 million small businesses, representing over 99 percent of all businesses in the state and employing nearly half of the state's total workforce. Small businesses are critical drivers of economic growth and mobility—creating two-thirds of net new jobs, building wealth in communities, and innovating to solve global problems. The Comeback Plan will allow California's businesses to come roaring back from the pandemic.

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## KEY ACTIONS FOR SUPPORTING SMALL BUSINESSES:

- **LARGEST SMALL BUSINESS GRANT PROGRAM IN THE COUNTRY:** An additional \$1.5 billion for the California Small Business COVID-19 Relief Grant Program, bringing the total investment to \$4 billion.
- **LARGEST STATE SMALL BUSINESS TAX CUT IN THE NATION:** A \$6.2 billion tax cut for those that received Paycheck Protection Program (PPP) loans, allowing them to keep more money in their pockets.
- **UNPRECEDENTED SUPPORT FOR SMALL BUSINESS FINANCING:** Estimated \$895 million from the State Small Business Credit Initiative, which works to strengthen state programs that support financing of small businesses.
- **MASSIVE EXPANSION OF CALCOMPETES TAX CREDIT:** Increasing the tax credit to \$360 million, and establishing a \$250 million CalCompetes grant program, to incentivize businesses to relocate to California.
- **SUPPORTING CALIFORNIA'S PORTS:** \$250 million to address revenue impacts on ports to drive economic activity, goods movement, and regional employment.
- **PROMOTING GREEN SMALL BUSINESS:** \$200 million to expand sales tax exclusions through the California Alternative Energy and Advanced Transportation Financing Authority to promote, grow and incentivize green manufacturing in California.
- **TAX CREDITS FOR HIRING AND RETAINING EMPLOYEES:** \$147 million for the Main Street Small Business Tax Credit to assist small businesses that have hired and retained workers since the second quarter of 2020.
- **JUMPSTARTING TOURISM:** \$95 million to allow California's tourism industry, one of the largest economic drivers in the state, to come roaring back from the pandemic.
- **MITIGATING THE SALT DEDUCTION:** Small businesses can recoup some of their tax benefits lost from the 2017 the State and Local Tax (SALT) deduction.



# CALIFORNIA ROARS BACK

Governor Newsom's \$100 Billion California Comeback Plan

## ENVIRONMENTAL JUSTICE AND PRIORITIZING VULNERABLE COMMUNITIES

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- Investing billions to protect communities against climate change
  - Ensuring every Californian has access to clean, affordable, safe water
  - **\$1.3 Billion to build a climate resilient California**
- 

California's recovery is underway. But we can't be satisfied with just going back to the way things were. Governor Newsom's California Comeback Plan outlines comprehensive strategies and major investments to address the state's most stubborn challenges. Under Governor Newsom's \$100 billion plan, California will roar back from the pandemic.

Low-income communities and communities of color have long faced historical under investment and disinvestment, and have been hardest hit by the COVID-19 pandemic. These communities are also all too often the most vulnerable to climate change impacts and face far too many existing environmental challenges.

Focused on communities that need it most, Governor Newsom has proposed investing **\$2 billion for past-due utility and water debt** for low-income households, **\$1.3 billion for climate resilience**, **\$3.2 billion for zero emission vehicles** to clean up our air, and **\$1.3 billion for clean drinking water**.

In his California Comeback Plan, Governor Newsom is investing billions to protect low-income communities and communities of color from the worst impacts of climate change and to ensure that every Californian has access to clean, affordable and safe water.

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## KEY INVESTMENTS IN CITIES & COUNTIES

**\$2 billion for past due utility bills** to help low-income households experiencing financial hardship due to the pandemic.

**Nation leading climate action** including \$1.3 billion to prepare for extreme heat, sea level rise, and environmental justice priorities like oil well capping, toxic site clean-up, and pollution control. Includes:

- **\$350 million over two years to support low-income communities affected most by extreme heat events**, with funding for urban greening projects (\$200M) and supporting energy efficiency (\$100M) and greening for low-income residential buildings (\$50M).
- **Supports community capacity building and funds catalytic investments in equitable, community-driven infrastructure projects** that reduce greenhouse gas emissions in the most disadvantaged communities of California, including \$495 million over three years to support the Strategic Growth Council's Transformative Climate Communities Program (\$420M), Regional Climate Collaboratives program (\$20M), Environmental Justice Initiative (\$25M) expanding on the success of EJ Small Grants Program, and Climate Adaptation and Resilience Planning Grants (\$25M).

**\$750 million for the Community Economy Resilience Fund** to support regions as they lay a foundation for effective and sustainable economic planning and implementation, and connect regional efforts to direct state infrastructure investments in climate resilience, ZEV infrastructure, energy, circular economy, and transportation and housing infrastructure. The Fund will support targeted grants to each of the state's major regions to plan and implement high road transition strategies, with a focus on building the capacity for under-served communities to participate fully in developing a more sustainable, inclusive economy.

### Connecting with Disaster Resilient Communities

- **Creating an Office of Equity at Cal OES and permanently fund the Listos grant program**, and building resiliency by strengthening connections between vulnerable Californians and the emergency response network. The Governor's \$29.9 million investment is key to improve disaster-planning for all hazards, and meeting community needs before, during and after a disaster.
- **\$150 million to develop and enhance community resilience centers**, and improve both local fairground and other community facilities.



**\$3.2 billion to hit fast forward on California's ZEV goals** including:

- **\$1.4 billion to put 1,000 zero-emission drayage trucks, 1,000 zero-emission school buses, and 1,000 transit buses**, and the necessary infrastructure, on California roads to clean up the air.
- **\$250 million to expand Clean Cars 4 All**, funding to low-income Californians to scrap their old car and replace it with a new or used advanced technology car, and **\$400 million for consumer rebates for new ZEV purchases** through the Clean Vehicle Rebate Project, with funding set aside to provide increased rebates for lower-income vehicle buyers.

### **Investments to support safe drinking water and reduce toxic exposure to communities**

- **Building Community Water and Drought Resilience:**
  - **\$1.3 Billion for drinking water and wastewater infrastructure** will be prioritized to benefit small and/or disadvantaged communities, consolidations, and regional solutions.
  - **\$150 Million for groundwater cleanup and water recycling** to improve water supply security, water quality, and water reliability.
  - **\$300 Million for SGMA Implementation** to support capital project investments to improve water supply security, water quality, and/or the reliability of drinking water wells.
  - **\$300 Million for small water suppliers drought relief and Urban Water Management Grants** for approximately 2,400 small communities as they plan for drought and potential water shortages.
- **\$10M for Pesticide Notification** for a statewide pesticide notification network to enhance public transparency and protect the health of residents, farmworkers, wildlife, and the environment
- **DTSC Reform and Site Remediation:**
  - **\$200 million for statewide toxic site cleanup** to accelerate clean up of contaminated sites statewide for a total of \$500 million over three years.
  - **Cleanup of communities near Exide.** An additional \$290.7 million over three years to fund the cleanup of approximately 2,740 additional properties surrounding the former Exide Facility. To date, the state has provided \$251 million for residential clean up and other costs associated with Exide. The Plan includes \$132 million for the remaining closure work at the Exide facility to protect public health and the community.
  - **\$3.5 million for a Violation Scoring Procedure** to increase transparency and accountability in inspections of hazardous waste management facilities to ensure they are operating in a protective manner. More than 60 percent of operating hazardous waste facilities are located in environmental justice communities.



## BUILDING INFRASTRUCTURE FOR THE NEXT CENTURY

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- **Creating modern and sustainable infrastructure to stand up to the perils of climate change, beyond just fixing what we have**
  - **\$3.2 billion investment to hit fast forward on California's zero-emission vehicle goals, matching our national leadership**
  - **Strengthening our electric grid to withstand increasingly hotter temperatures**
  - **Closing the internet divide by investing \$7 billion to ensure broadband for all**
- 

California's recovery is underway, but we can't be satisfied with just going back to the way things were. The Governor's California Comeback Plan outlines comprehensive strategies and major investments to address the state's most stubborn challenges. Under Governor Newsom's \$100 billion plan, California will roar back from the pandemic.

Governor Newsom's plan includes significant investments to maintain and modernize our transportation system – **increasing funding by over \$11 billion to improve our roads, bridges, high-speed rail, and public transportation and accelerating our transition to zero-emission equipment.** That means delivering on the critical maintenance projects on state highway and local streets, creating a safer transportation system for Californians, supporting the transition to clean rail and transit, and more.

The California Comeback Plan provides a **\$7 billion investment to increase broadband** access and affordability, **\$3.2 billion** to continue the state's progression towards **100% zero emission vehicles**, **\$1.5 billion to Clean Up California's** public spaces and beautify our transportation network, and **\$900 million for a cleaner and more resilient 22nd century electric grid.**

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## KEY INVESTMENTS IN INFRASTRUCTURE

### CREATING INFRASTRUCTURE OF THE NEXT CENTURY, BEYOND JUST FIXING WHAT WE HAVE

- **BUILDING A SUSTAINABLE, MORE CONNECTED, AND MORE RESILIENT TRANSPORTATION SYSTEM:** The California Comeback Plan includes significant investment to maintain and modernize our transportation system – increasing funding by over \$11 billion to improve our roads, bridges, high-speed rail, and public transportation and accelerating our transition to zero-emission equipment. Key new investments include:
  - **Delivering on “Fix-it-first” Commitments.** An additional \$2.1 billion for critical maintenance projects on state highways and local streets and roads, interregional transportation improvement projects, and local bridge projects.
  - **Supporting Active Transportation.** \$500 million for active transportation projects that increase walking, biking, and mobility options for non-motorized users.
  - **Creating a Safer Transportation System.** \$500 million for critical safety projects to address high priority grade separations and grade crossings.
  - **Delivering critical projects in advance of the 2028 Olympic games.** \$1 billion to enhance the state’s transportation system in time for the 2028 Olympic Games
  - **Enhancing connectivity through clean transportation investment.** \$1 billion for priority transit and rail projects to improve rail and transit connectivity throughout the state.
  - **Supporting the Transition to Clean Rail and Transit Equipment.** \$407 million for state-of-the-art clean bus and rail equipment purchases and infrastructure that eliminates fossil fuel emissions and increases intercity rail and intercity bus frequencies.
  - **Accelerating Our Transition to Zero-Emission Buses and Trucks:** \$1.4 billion to purchase and lease clean buses and port drayage trucks.
  - **Advancing the Nation’s First True High-Speed Rail System:** \$4.2 billion from bond funds to continue to move the nation’s first true high-speed rail system forward - completing construction in the Central Valley, advancing work to launch service between Merced and Bakersfield, and advancing
  - planning and project design for the entire project to connect San Francisco with Los Angeles/Anaheim.

- **SETTING A PATH TO 100% ZERO EMISSION VEHICLES:** The California Comeback Plan invests \$3.2 billion in our transition to 100 percent zero emission vehicles, positioning California to lead the transition to ZEVs on a global scale, and not only showing what is possible with sustained focus, but creating substantial health and economic benefits.
- **CLEANING AND TRANSFORMING CALIFORNIA COMMUNITIES:** The California Comeback Plan includes \$1.5 billion to launch the Clean CA Initiative - a three-year effort to transform public spaces, remove litter, and beautify the state's transportation network with art and gateway projects that will provide long lasting benefits to local communities. This program will create an estimated 15,000 jobs, including low-barrier jobs for people experiencing or exiting homelessness, at-risk youth, veterans and those re-entering from incarceration.
- **ACCELERATING AFFORDABLE HOUSING:** The California Comeback Plan puts \$3 billion into building more affordable housing and restoring the dream of homeownership for California families. This is the largest one-time allocation of money for affordable housing in California history.
- **INCENTIVIZING INFILL DEVELOPMENT AND SMART GROWTH:** The California Comeback Plan includes \$500 million to regions for planning and implementation grants to promote infill development and infrastructure projects that help reduce vehicle miles travelled.
- **BUILDING WATER AND DROUGHT RESILIENCE:** Climate change is making droughts more common and more severe impacting our communities, businesses and environment. The California Comeback Plan invests \$5.1 billion in drought, support, water supply, and natural landscape projects around the state to ensure California has the water infrastructure it needs to grapple with more extreme cycles of wet and dry.
- **ELECTRIC GRID:** The hots are getting hotter and our electricity grid must be up to the challenge. As we prepare for extreme heat, we also must power the grid with clean energy. The California Comeback Plan moves us towards a cleaner and more resilient 22<sup>nd</sup> century electric grid with a package of over \$900 million.
- **BROADBAND FOR ALL:** The California Comeback Plan includes a \$7 billion investment to increase broadband infrastructure, access and affordability — a critical step to bringing communities together and improving educational outcomes.
- **UNIVERSITY INFRASTRUCTURE:** \$4 billion over two years to create new, affordable student housing.

- **MAINTAINING WHAT WE HAVE:** Deferring routine maintenance can lead to facility deterioration—and ultimately failure—and sometimes the need to replace the facility sooner than otherwise necessary than if it was properly maintained. Recognizing this, the California Comeback Plan invests \$2 billion in deferred maintenance of our state-owned buildings and non-transportation infrastructure.
- **ACCELERATING INFRASTRUCTURE PROJECTS:** The California Comeback Plan includes \$318 million to accelerate projects that were previously planned for future years or had been deferred indefinitely due to funding constraints. This includes three court replacement projects, office replacements for the DMV and CHP, two CalFIRE helitack replacements, and facility upgrades and replacements at community colleges and the California School for the Deaf/Blind.
- **BUILDING DISASTER RESISTANT COMMUNITIES:** The California Comeback Plan includes \$250 million for grants focused on building resiliency in disadvantaged communities and \$150 million to improve community resilience centers for enhanced emergency preparedness capabilities.



## **Eastern Sierra Council of Governments (ESCOG) Joint Powers Authority Agenda**

### **STAFF REPORT**

**To:** ESCOG Joint Powers Authority  
**From:** Elaine Kabala, ESCOG Staff  
**Subject:** Fiscal Year 2021-2022 Budget  
**Meeting date:** June 11, 2021  
**Prepared on:** June 1, 2021  
**Attachments:**  
A) Fiscal Year 2020-2021 Financial Report

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#### **BACKGROUND/HISTORY:**

This staff report presents proposed ESCOG budget for Fiscal Year 2021-2022 (FY21-22). The proposed budget for total for FY 21-22 is \$125,000, which includes a \$31,250 contribution from each member agency. This represents an increase from the FY 20-21 budget of \$76,000, which included \$10,000 contributions from Mammoth Lakes, Inyo County and Mono County, a \$5,000 contribution from Bishop, and \$41,000 carry-over budget from the previous fiscal year. The FY 20-21 budget was conservative to accommodate economic uncertainties due to the COVID-19 pandemic.

The increases in the FY 21-22 include increased budget from \$25,000 to \$50,000 for Executive Director staff (reflecting a full rather than partial year of contract staff), \$30,000 to contract a grant writer if appropriate for funding opportunities, and a \$5,400 contingency. Administrators for each member agency have been notified of the proposed \$31,250 member agency contribution to include in their respective budgets, and staff has not been notified of any concerns. It is the intent of ESCOG administrative staff to invoice each member agency for \$25,000, and invoice for the remainder if it necessary towards the end of the fiscal year. Any remaining budget from the previous fiscal year will be rolled into the following year.

**Propose Budget FY 21-22**

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**Revenues**

Member contributions		
Bishop	\$	31,250
Mammoth Lakes	\$	31,250
Inyo	\$	31,250
Mono	\$	31,250
<hr/> <i>Total Revenues</i>		<hr/> \$ 125,000 <hr/>

**Expenditures**

Executive Director	\$	50,000
Clerk (includes FY 19/20 amount)	\$	20,000
Legal	\$	10,000
Fiscal	\$	5,000
Insurance	\$	2,100
Miscellaneous	\$	2,500
Grant writer contract	\$	30,000
Contingency (reserve)	\$	5,400
<hr/> <i>Total Expenditures</i>		<hr/> \$ 125,000 <hr/>

**BUDGET IMPACTS:**

The Board must adopt a budget to begin the fiscal year in July 2021.

**LEGAL REVIEW:**

ESCOG Counsel Grace Chuchla has reviewed this item and found that it complies with the law.

**RECOMMENDATION:**

Staff recommends that the Board adopt the Fiscal Year 2021-2022 Budget as presented.

**EASTERN SIERRA COUNCIL OF GOVERNMENTS**

Income Statement (with budget to actual)

For the Year-to-date Activity and Twelve months (projected) ended June 4 and June 30, 2021

**UNAUDITED**

	<i>Year-to-date Activity ended June 4, 2021</i>			Projected thru June 30, 2021	Proposed Budget FY 21-22
	Budget	Actual	Favorable (Negative) Variance		
<b>Revenues</b>					
Interest	\$ -	\$ 485	\$ 485	\$ 847	\$ -
Member contributions					
Bishop	5,000	5,000	-	5,000	31,250
Mammoth Lakes	10,000	10,000	-	10,000	31,250
Inyo	10,000	10,000	-	10,000	31,250
Mono	10,000	10,000	-	10,000	31,250
<i>Total Revenues</i>	<u>35,000</u>	<u>35,485</u>	<u>485</u>	<u>35,847</u>	<u>125,000</u>
<b>Expenditures</b>					
Executive Director	25,000	1,860	23,140	20,803	50,000
Clerk (includes FY 19/20 amount)	20,000	14,994	5,006	20,000	20,000
Legal	10,000	6,664	3,336	10,000	10,000
Fiscal	5,000	4,992	8	4,992	5,000
Insurance	10,000	1,961	8,039	1,961	2,100
Miscellaneous	5,000	320	4,680	1,000	2,500
Grant writer contract					30,000
Contingency (reserve)	1,000	-	1,000	-	5,400
<i>Total Expenditures</i>	<u>76,000</u>	<u>30,791</u>	<u>45,209</u>	<u>58,756</u>	<u>125,000</u>
<b>Total Revenues Over (Under) Expenditures</b>	(41,000)	4,694	<u>\$ 45,694</u>	(22,909)	-
<b>Fund Balance, Beginning</b>	<u>41,000</u>	<u>22,909</u>		<u>22,909</u>	<u>0</u>
<b>Fund Balance, Ending</b>	<u>\$ -</u>	<u>\$ 27,603</u>		<u>\$ -</u>	<u>\$ -</u>





## **Eastern Sierra Council of Governments (ESCOG) Joint Powers Authority Agenda**

### **STAFF REPORT**

**To:** ESCOG Joint Powers Authority  
**From:** Elaine Kabala, ESCOG Staff  
**Subject:** California 2020 State Redistricting  
**Meeting date:** June 11, 2021  
**Prepared on:** May 28, 2021  
**Attachments:** None

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#### **BACKGROUND/HISTORY:**

At the Eastern Sierra Council of Governments meeting held April 9, 2021, the Board received a presentation from the California Citizens Redistricting Commission ("Commission"), and directed staff to agendize a discussion about regional redistricting priorities and preferences. Currently, Inyo and Mono Counties are in separate State Assembly Districts, but the same State Senate District.

#### **ANALYSIS/DISCUSSION:**

There are six considerations when drawing new State Assembly and Senate boundaries:

- Districts must be of equal population to comply with the US Constitution
- Districts must comply with the Voting Rights Act to ensure that minorities have an equal opportunity to elect representatives of their choice
- Districts must be drawn so that all parts of the district are connected to each other
- Districts must minimize the division of cities, counties, neighborhoods, and communities of interest to the extent possible
- Districts should be geographically compact such that nearby areas of population are not bypassed for more distant populations. This requirement refers to density, not shape
- Where practicable, each Senate District should be comprised of two complete and adjacent Assembly Districts and Board of Equalization district shall be composed of 10 complete and adjacent State Districts

If the ESCOG Board and the corresponding member agencies are interested in regionally aligning under common State presentation, the Eastern Sierra has an opportunity to self-define as a "Community of Interest" through written comment and submission of boundary suggestions. Communities of Interest are defined as a concentrated population which shares common social and economic interests that should be included within a single district for purposes of its effective and fair representation. Examples include areas in which the people share similar living standards, have similar cultures, use the same transportation facilities, have similar work opportunities, or have access to the same media. Geographic characteristics such as mountain ranges or adjoining counties can also define a "community of interest."

**BUDGET IMPACTS:**

There are no budget impacts associated with this item.

**LEGAL REVIEW:**

ESCOG Counsel Grace Chuchla has reviewed this item and found that it complies with the law.

**RECOMMENDATION:**

Staff recommends that the Board receive a presentation on redistricting considerations and discuss the Eastern Sierra characteristics of a "Community of Interest", and if appropriate, direct staff to prepare written comment on the redistricting priorities of the ESCOG Board, including preparation of boundary maps, and present the information to the Boards and Councils of each member agency, as required.



# *California 2020 State Redistricting*

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Eastern Sierra Council of Governments  
June 11, 2021

# *Requirements for Redistricting*

**1**

## **Equal Population**

Districts must be of equal population to comply with the US Constitution

**2**

## **Voting Rights Act**

Districts must comply with the Voting Rights Act to ensure that minorities have an equal opportunity to elect representatives of their choice

**3**

## **Contiguity**

Districts must be drawn so that all parts of the district are connected to each other

**4**

## **Communities of Interest**

Districts must minimize the division of cities, counties, neighborhoods, and communities of interest to the extent possible

**5**

## **Geographically Compact**

Districts should be geographically compact such that nearby areas of population are not bypassed for more distant populations. This requirement refers to density, not shape

**6**

## **Nesting Districts**

Where practicable, each Senate District should be comprised of two complete and adjacent Assembly Districts and Board of Equalization district shall be composed of 10 complete and adjacent State Districts



# *Process and Timeline*

- February-May, 2021: Education Presentations

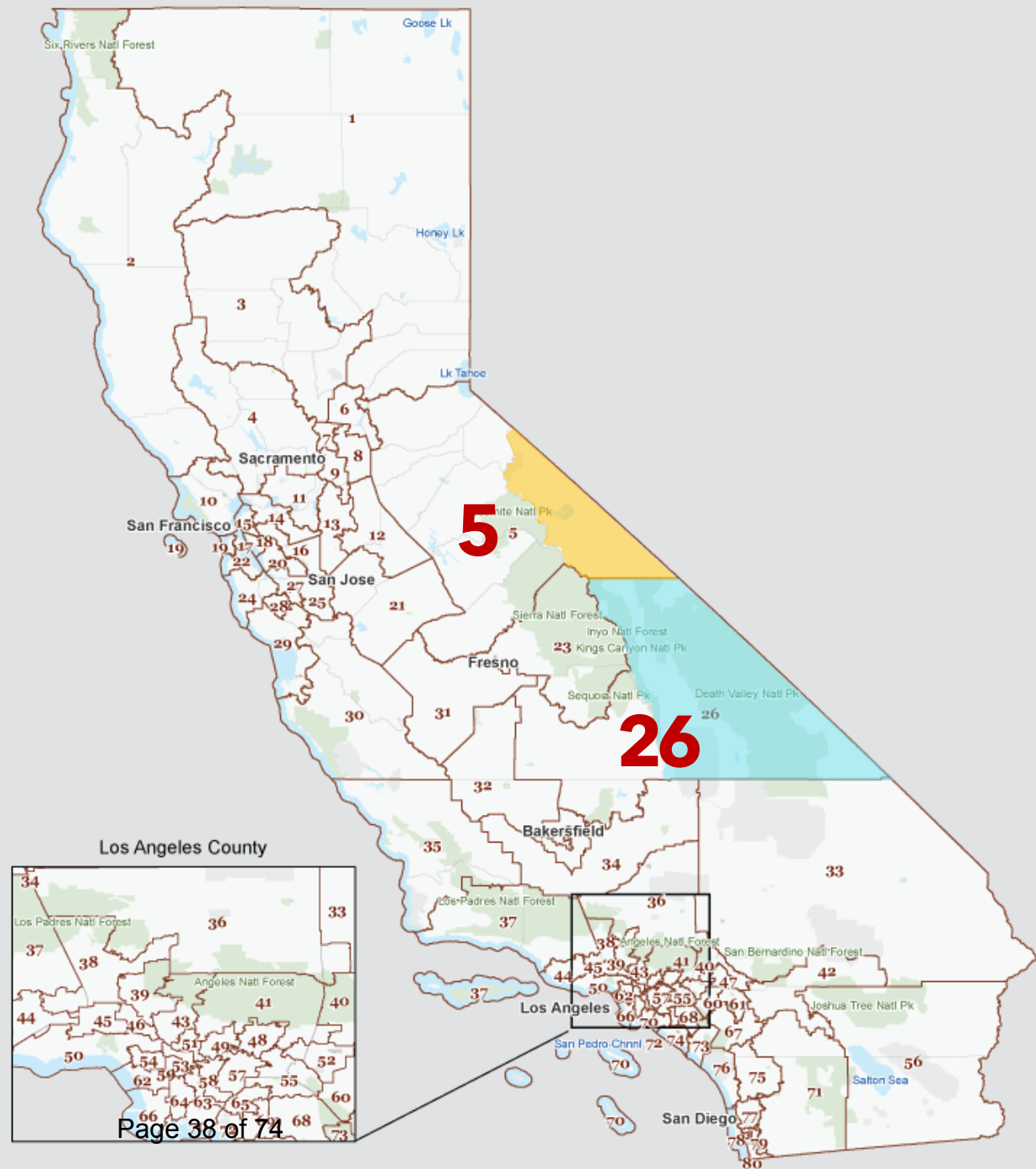
- April, 2021: Reapportionment Data



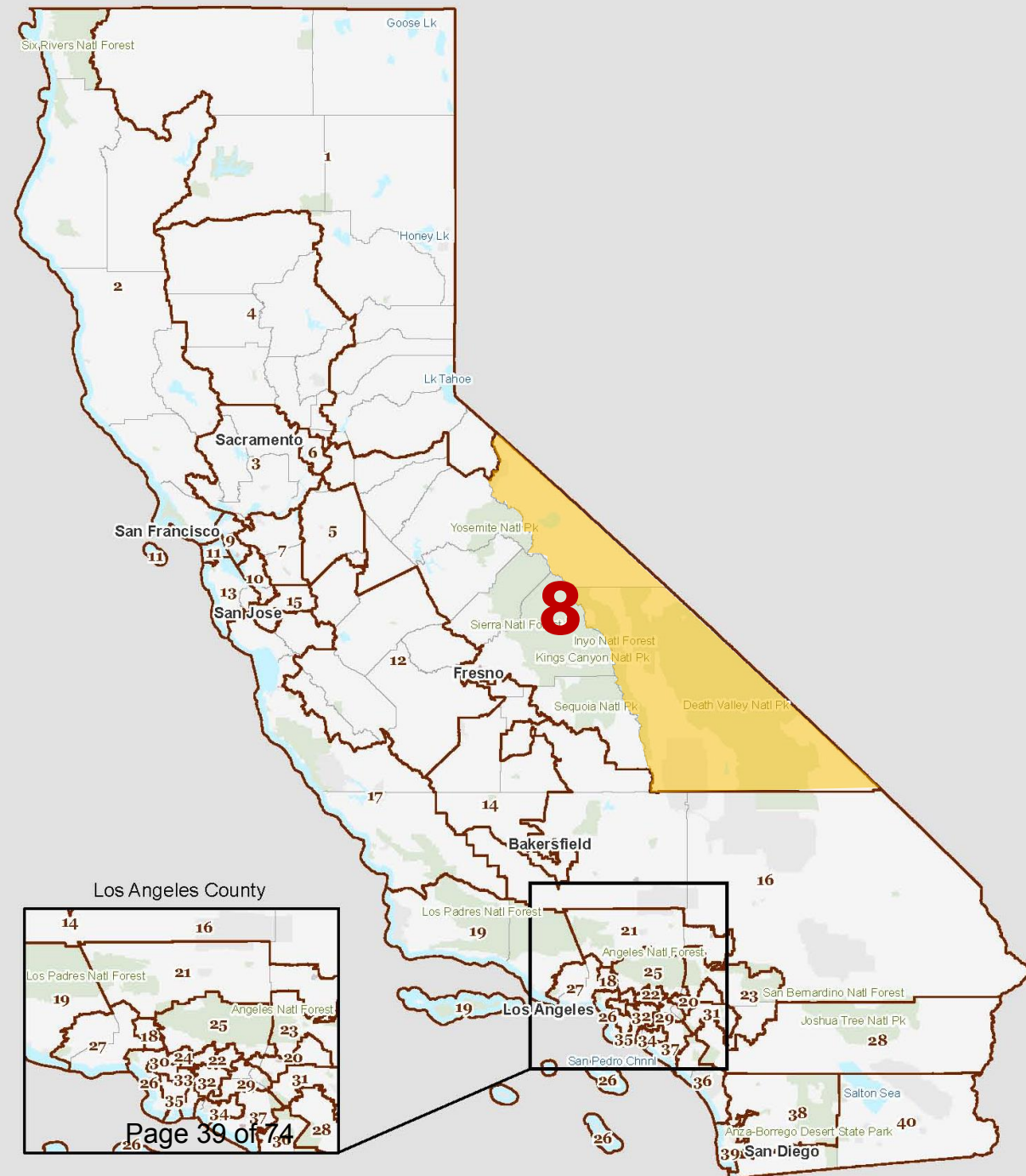
## **June-August, 2021: Public Input Meetings (COI)**

- August 15-30, 2021: Census Data Expected to the State
- September 30-October 31, 2021: Census Data Expected to the Commission
- October-December, 2021: Public Input Meetings/Line Drawing Sessions (Pre district maps)
- November-December, 2021: Draft District Maps Released
- December 2021-January 2022: Public Input Meetings/Line Drawing Sessions
- December 2021-February 2022: District Maps Released
- December 2021-February 2022: Final District Maps to Secretary of State

# California Assembly Districts



# California Senate Districts



# *Defining our community*

- The Commission is seeking input on defining “Communities of Interest”:
  - *Geography (waterways, rural, urban, mountains)*
  - *Boundaries (cities, towns, counties, school areas)*
  - *Issues that define our community*
- Questions for consideration:
  - *What defines our region?*
  - *What connects our region?*
  - *What issues unite our region?*
  - *What are the boundaries of our region?*



# *Defining our community*

- **What defines the Eastern Sierra as a Region?**
- *Ancestral homelands of the Paiute-Shoshone*
- *Shared mining and agricultural history*
- *Landscape and ecology of the Eastern Sierra Escarpment / Great Basin*
- *Geographic isolation / Rural*
- **What connects the Eastern Sierra?**
- *“Frontier” culture*
- *Outdoor recreation culture*
- *State agencies*
- *Regional Economy*
- *Concentrated job and retail centers*

# *Defining our community*

- ***What issues unite the Eastern Sierra?***
- *Wildfire and climate change*
- *Regionally interconnected tourism-based economy*
- *Los Angeles Department of Water and Power*
- *Limited private land*
- *Relationships with State and Federal Agencies*
- ***What are the boundaries of the Eastern Sierra?***
- *Inyo County and Mono County boundaries*
- *Proximity to Sierra Nevada*
- *Proximity to Yosemite, Sequoia-Kings, and Death Valley National Parks*

# *Next steps*

- Based on the input received today, staff will prepare a written description and boundary maps to submit as comments for potential State Assembly and Senate redistricting based on the ESCOG Boards input
- Staff will coordinate presentations of the ESCOG recommendations for each member agency
- Based on the input and approval of each member agency, staff will submit the testimony of the ESCOG Board to the State Redistricting Commission.



## **Eastern Sierra Council of Governments (ESCOG) Joint Powers Authority Agenda**

### **STAFF REPORT**

**To:** ESCOG Joint Powers Authority  
**From:** Elaine Kabala, ESCOG Staff  
**Subject:** County Wildfire Coordinators Grant  
**Meeting date:** June 11, 2021  
**Prepared on:** June 1, 2021  
**Attachments:**  
A) Correspondence from the California Fire Safe Council to County Supervisors  
B) Draft Letter of Support for Inyo County and Mono County Applications

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### **BACKGROUND/HISTORY:**

At the meeting held February 12, 2021, the ESCOG Board held a discussion regarding the California Fire Safe Council County Wildfire Coordinators Grant expected to be announced in Spring or Summer 2021. The California Fire Safe Council is now requesting interested counties to participate in a County Supervisor meeting in mid-June and is requesting interested Counties to respond to the attached correspondence (Attachment A) with a letter of interest.

During the February 12, 2021 meeting, Inyo-Mono Regional Water Management Program Project Development Specialist Rick Kattelman and Inyo County Emergency Services Manager Kelley provided comment on the merits of Mono County and Inyo County submitting separate grant applications for County Wildfire Coordinator positions. Staff was requested to return with an update when more information became available.

### **ANALYSIS/DISCUSSION:**

The County Wildfire Coordinator Grant is funded through Cal Fire, and will provide approximately \$175,000 to cover an 18- month salary for a County Wildfire Coordinator. The funding is available under a specific \$6M statewide appropriation to develop, coordinate, and plan for countywide wildfire mitigation assistance as a pilot program initiative. The funds are not sufficient to extend to all counties but it is not anticipated that every county will apply.

The grant is scoped to provide the following deliverables to the CA Fire Safe Council and CAL FIRE:

1. Coordinate among the various groups within the county that participate in wildfire mitigation and develop a census of those groups, contact points, collaboration efforts, and projects.
2. Develop tools to assist counties in outreach and coordination efforts such as group formation, funding plans, governance structures, and state/regional/local planning efforts.

3. Provide comprehensive Final Report summarizing the County Wildfire Outreach and Coordination Plans, key issues, success outcomes and gaps, and recommendations

**BUDGET IMPACTS:**

There are no budget impacts associated with this item.

**LEGAL REVIEW:**

ESCOG Counsel Grace Chuchla has reviewed this item and found that it complies with the law. The ESCOG may send a letter of support on behalf of Inyo County and Mono County pursuant to the powers that it was given by the member agencies via their approval of the Sustainable Recreation and Ecosystem Management Program.

**RECOMMENDATION:**

Staff recommends that the Board discuss the County Wildfire Coordinators Grant, determine whether Inyo County and Mono County will apply for the grant separately, and direct staff to send a letter of support for each application, if appropriate.



## CALIFORNIA FIRE SAFE COUNCIL

Date: May 17<sup>th</sup>, 2021

To: Chair, County Board of Supervisors

From: Executive Director Hedi Jalon  
CA Fire Safe Council

Subj: County Wildfire Coordinators Grant

The CA Fire Safe Council, in partnership with CSAC and RCRC, and funded by a CAL FIRE grant, is writing to determine your interest in receiving a one-time 18-month grant to assist with county wildfire mitigation outreach and coordination. In support of several statewide initiatives, including the California Forest and Wildfire Resilience Action Plan, the Regional Forest and Fire Capacity Programs, and the Governor's Early Action Priorities for Wildfire, we are able to provide this grant under a specific \$6M statewide appropriation to develop, coordinate, and plan for countywide wildfire mitigation assistance as a pilot program initiative.

Counties with a higher number of disadvantaged communities along with Very High Fire Hazard Severity Zones and frequent, damaging fires will receive first priority; however all counties are being solicited for interest at this time. The funds are not sufficient to extend to all counties but we will not know the final tally until all interested counties have responded. We anticipate an ability to award approximately \$175,000 to cover an 18-month salary and support cost.

The CA Fire Safe Council's existing Regional Coordinators will work with your County Coordinator to assist their efforts, provide guidance, and help connect them with a variety of current and to-be-developed resources. The grant is lightly scoped to provide the following deliverables to the CA Fire Safe Council and CAL FIRE:

1. Coordinate among the various groups within the county that participate in wildfire mitigation and develop a census of those groups, contact points, collaboration efforts, and projects.
2. Develop tools to assist counties in outreach and coordination efforts such as group formation, funding plans, governance structures, and state/regional/local planning efforts.
3. Provide comprehensive Final Report summarizing the County Wildfire Outreach and Coordination Plans, key issues, success outcomes and gaps, and recommendations.

We anticipate that there will be plenty of additional time available to the County Coordinator to conduct local outreach, write grants, conduct administrative work, attend meetings, coordinate volunteers, or otherwise support your current efforts as needed for your county. We also recognize that there are differing models for building wildfire prevention, preparedness, outreach, and resiliency programs – for example, if you do not have a countywide Fire Safe Council, you may choose to develop one or work with other organizations that focus on community wildfire hardening and resiliency strategies.

May 17, 2021



## CALIFORNIA FIRE SAFE COUNCIL

We also can direct these funds at your request to any non-profit or other public agency within your county at your request. Whatever agency receives the funds will be required to be a sub-award applicant and will have to provide the records for grant expenditures and salary payment. We do not anticipate an onerous degree of record-keeping, but there will be some and there will be deliverables and quarterly progress reports along with workshop attendance occasionally and check-ins.

It is possible that these funds will be supplemented and more counties will be able to participate and/or that these funds will be funded for a longer period of time than the initial 18-month pilot. We cannot guarantee that at this time but we are advocating for that consideration at the state level.

We anticipate holding a County Supervisor workshop for interested counties in mid-June in concert with CSAC and RCRC. Please respond to this letter through your organizational affiliations via email at:

RCRC - Staci Heaton at [sheaton@rcrcnet.org](mailto:sheaton@rcrcnet.org)

CSAC - Catharine Freeman at [cfreeman@counties.org](mailto:cfreeman@counties.org)

CFSC - Amber Gardner at [agardner@cafiresafecouncil.org](mailto:agardner@cafiresafecouncil.org)

Please include the point of contact for the Board of Supervisors and your designated fire safety organization should you wish us to contact them directly with this invitation.

A handwritten signature in black ink, appearing to read "Hedi Jalon".

Hedi Jalon  
Executive Director  
CA Fire Safe Council

Cc: Co-Chairs CFSC Bob Roper and Kate Dargan  
CFSC Board Members  
RCRC/Staci Heaton  
CSAC/Catherine Freeman  
RFFC/Ke'alli Bright  
CAL FIRE/Steve Hawks  
Forest and Wildfire Task Force/Patrick Wright



## **Eastern Sierra Council of Governments (ESCOG) Joint Powers Authority Agenda**

### **STAFF REPORT**

**To:** ESCOG Joint Powers Authority  
**From:** Elaine Kabala, ESCOG Staff  
**Subject:** Proposed California FY 2021-2022 Budget Regional Housing Opportunities  
**Meeting date:** June 11, 2021  
**Prepared on:** June 1, 2021  
**Attachments:** A) Housing and Homelessness Budget Summary

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#### **BACKGROUND/HISTORY:**

Governor Newsom is proposing \$9.3 Billion for affordable housing funding and \$12.4 Billion for Homelessness Assistance (over three years).

The proposed budget for Housing and Homelessness include the following priorities:

1. Increasing housing production by providing \$100 million for accessory dwelling unit production and \$45 million for scaling up development on State excess sites.
2. Supplying \$100 million to promote first-time Homebuyer Assistance.
3. Providing an additional \$500 million for regional planning grants through the Regional Early Action Planning Program.
4. Investing \$20 million in construction apprenticeship programs.
5. Providing \$30 million for maintenance of seasonal farmworker housing.
6. Ending family homelessness by providing \$2.75 Billion to Project Homekey projects and \$40 million for technical assistance grants for rehousing programs.
7. Providing \$150 million for non-congregate shelter programs.
8. Supporting vulnerable populations including the elderly, domestic abuse victims, and veterans
9. Providing \$53 million to CalTrans to address homeless encampments.

#### **BUDGET IMPACTS:**

There are no budget impacts associated with this item.

#### **LEGAL REVIEW:**

ESCOG Counsel Grace Chuchla has reviewed this item and found that it complies with the law.

#### **RECOMMENDATION:**

Staff recommends that the Board discuss potential regional collaborations for housing programs and opportunities.



# HOUSING AND HOMELESSNESS

## HOUSING

California's statewide housing shortage has been decades in the making—long before the COVID-19 Pandemic. In recent years, the state has made significant investments to bolster much-needed affordable housing production through tax credits, housing-related infrastructure grants, and financing loans. The pandemic further exacerbated the statewide housing shortage and impacted housing affordability.

The May Revision promotes and maintains stable housing through additional and expanded rental assistance, foreclosure prevention, and down payment assistance investments. Moreover, to continue the momentum on housing production, the Administration also proposes innovative ways to further plan, produce, preserve, and enhance the state's supply of long-term affordable housing.

The following May Revision concepts build upon the \$750 million in investments proposed in the Governor's Budget, for a total 2021-22 housing package of \$9.3 billion.

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## HOMEOWNER AND RENTER RELIEF

The pandemic brought unprecedented challenges for renters and homeowners. To provide much-needed economic relief and recovery, the state has sought to maximize federal funds and enact laws benefitting renters, small landlords, and homeowners.

In August 2020, the Governor signed Chapter 37, Statutes of 2020 (AB 3088), providing eviction protections for renters through March 1, 2021. To protect homeowners struggling to pay mortgages, the Administration also worked with financial institutions to provide a 90-day grace period of mortgage payments with no negative credit impacts, relief from fees and charges, and a 60-day moratorium on foreclosure sales. The Governor later extended these protections by supplementing up to 18 months of mortgage forbearance provided by the federal government for homeowners experiencing financial hardships in paying federally-backed mortgages.

Building on those measures, the May Revision proposes the following additional augmentations to provide additional relief.

### **CALIFORNIA'S COVID-19 RENT RELIEF PROGRAM**

In January 2021, the COVID-19 Tenant Relief Act, Chapter 2, Statutes of 2021 (SB 91) was signed, creating the California COVID-19 Rent Relief Program. This program provides up to \$2.6 billion in federal rental assistance to those facing financial hardships as a result of the pandemic and extends the eviction protections through June 30, 2021.

Subsequent to the state's program deployment in March 2021, the federal American Rescue Plan Act of 2021 (ARPA) provided for an additional \$2.6 billion to California for both state and local entitlement jurisdictions for a total of \$5.2 billion in federal rental relief aid.

The May Revision includes statutory amendments to maximize the use of available federal funds for rental, utilities, and housing-related expenses to help as many Californians as possible stay housed, while bolstering the economic resiliency of those hardest hit by the pandemic.

Additionally, the state continues to utilize \$331 million in National Mortgage Settlement funds for mortgage assistance. The state is also preparing to utilize \$1 billion from ARPA Homeowner Assistance Funds to the California Housing Finance Agency (CalHFA) to provide additional mortgage assistance, principal reductions, and qualified housing-related charges to provide housing stability.

### **EXPANDED HOMEOWNER AND RENTER LEGAL ASSISTANCE**

To further protect homeowners and renters experiencing unprecedented economic hardships, the 2019 and 2020 Budget Acts appropriated \$51 million in grants to community-based organizations that offer eviction and foreclosure counseling, consultation, mediation, training, education, and representation.

As homeowners and renters continue to face economic challenges caused by the pandemic, the May Revision includes \$20 million in federal ARPA Coronavirus State Fiscal Recovery Funds for the next three years (\$60 million total) to the Judicial Council to continue providing legal assistance grants to over 100 legal service and self-help organizations.

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## **INCREASING HOUSING PRODUCTION**

The May Revision proposes \$1.75 billion one-time federal ARPA funds to help support HCD affordable housing projects. This will help more than 6,300 units of shovel-ready affordable housing move forward quickly rather than accumulating costs while waiting for a potential future tax credit. This effort will be combined with other homelessness proposals mentioned later in this Chapter.

## **ACCESSORY DWELLING UNIT FINANCING**

Accessory Dwelling Units (ADUs) have become an increasingly popular and cost-efficient tool to create needed housing. Chapter 159, Statutes of 2019 (AB 101) provided \$19 million General Fund for CalHFA to finance ADUs for low- and moderate-income households, which is anticipated to begin in July 2021. To foster greater economic recovery and affordable housing, the May Revision includes an additional \$81 million one-time federal ARPA funds to expand CalHFA's ADU program to inject a total of \$100 million in available financing for ADUs. Because ADUs have quicker local approvals, this proposal will further expedite low-cost production and more quickly increase the housing units statewide.

## **SCALING UP DEVELOPMENT ON STATE EXCESS SITES**

The state is committed to expanding and streamlining the development of housing on available excess state sites. To further encourage participation in the state excess lands program, the Governor's Budget proposed trailer bill language to permit phased and commercial development needed to develop more affordable housing.

To keep the momentum going on this effort, the May Revision proposes \$45 million in one-time federal ARPA funds that would scale up excess land development by providing funding for vital infrastructure for viable housing projects.

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### PROMOTING HOMEOWNERSHIP DURING THE AFFORDABILITY CRISIS

As the state economy recovers, the affordability crisis continues, and first-time homebuyers, particularly from disadvantaged communities, struggle to purchase a home. To encourage economic recovery, resiliency, and equity, the May Revision includes \$100 million one-time federal ARPA funds to CalHFA to expand its First Time Homebuyer Assistance Program, which helps first-time homebuyers with making a down payment, securing a loan, and paying closing costs on a home. The May Revision proposes to expand the program to lower-income households and expand CalHFA's lender network to help address the wealth gap, particularly in disadvantaged areas throughout the state.

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### ALTERNATIVE HOUSING PRODUCTION APPROACHES

The 2019 Budget Act provided \$125 million one-time General Fund for regional planning grants to assist local governments in planning and zoning to meet greater housing goals. The planning grants, administered by HCD in the Regional Early Action Planning Program (REAP), have been used by local and regional governments to plan for higher Regional Housing Needs Allocation targets for additional housing development, especially in infill areas, near public transit, and in ways that support the revitalization of existing communities and corridors. Building off the success of REAP, the May Revision proposes \$500 million one-time federal ARPA funds for HCD to provide additional planning and implementation grants to regional entities for infill developments, targeted towards the state's climate goals and reducing vehicle miles traveled.

In addition to planning investments and expanding the production of affordable housing, preservation also plays a key role in maintaining the state's affordable housing stock. As affordability covenants expire, previously state-funded affordable housing units risk becoming market-rate housing. Thus, the May Revision proposes a preservation effort with \$300 million one-time federal ARPA funds to sustain HCD legacy projects affordability requirements.

### OTHER HOUSING INVESTMENTS

- **Construction Apprenticeships**—\$20 million one-time General Fund to connect job-seekers to housing apprenticeship opportunities in partnership with the University of California, California Conservation Corps, state and local workforce development boards, philanthropic organizations, and the building industry. By investing in people and building a pipeline to housing-related construction jobs,

more Californians will be able to experience economic resiliency and recovery while helping supply the labor force needed for expanding housing efforts. (More information can be found in the Labor and Workforce Development Chapter.)

- **Repairing and Maintaining Seasonal Farmworker Rental Housing**—\$20 million one-time General Fund for critical deferred maintenance needs and improved habitability at the Office of Migrant Services (OMS) centers. The state's OMS Centers provide affordable, seasonal rental housing near work locations for migrant farmworkers, a group disproportionately impacted by the pandemic. This proposal adds to the \$10 million included in the Governor's Budget for a total of \$30 million General Fund for OMS center deferred maintenance.

## HOMELESSNESS

Over the past several years, the state has invested billions of dollars to provide critical housing supports and services to local jurisdictions for the homelessness population. The May Revision builds substantially on this investment by providing an additional \$4.7 billion reflecting a comprehensive approach to ending family homelessness, expanding access to housing, and providing additional housing supports for vulnerable populations. The following May Revision concepts add to the \$2.1 billion in investments proposed in the Governor's Budget, for a total 2021-22 homelessness package of \$6.8 billion.

Solving for homelessness takes a focused and unified approach, not only by the state, but also by local and federal governments. In order to address the needs, the services and supports must be coordinated and moving in tandem through each component of the service framework: prevention, shelter, housing, and long-term supportive services.

The COVID-19 Pandemic also provided a creative opportunity for the state to provide shelter for at-risk individuals to avoid being exposed to or contracting COVID-19. Project Roomkey allowed for unused hotels and motels to provide temporary non-congregate shelter during the pandemic, and similar properties across the state were made available to be acquired and converted into permanent housing through the Homekey Program. The state and local jurisdictions must use this opportunity to continue providing housing and providing supportive services to the state's most vulnerable populations.

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## ENDING FAMILY HOMELESSNESS

According to the 2020 Point-In-Time count, families are the fastest-growing segment of Californians experiencing homelessness. The May Revision includes proposals that would address family homelessness over five years by making significant investments in affordable housing for low-income families with children while simultaneously investing in safety-net programs (including CalWORKs), and health services by leveraging Medicaid.

- **Homekey Family Housing**—\$2.75 billion one-time funds over two years for the additional acquisition and rehabilitation of facilities through the Homekey program. Of this amount, \$1 billion is targeted for families experiencing homelessness or at risk for being homeless.
- **Challenge Grants & Technical Assistance**—\$40 million one-time General Fund available over 5 years, for the Homeless Coordinating Financing Council to provide grants and technical assistance to local jurisdictions to develop action plans that will address family homelessness and move the state closer to attaining functional zero family homelessness. Grants will be used to accelerate local jurisdictions' rehousing efforts that can demonstrate cross-system collaboration, multi-funder initiatives, and efforts that coordinate across funding streams and systems. This initiative strengthens the state's continued system-level improvements while local communities work toward eliminating family homelessness in an equitable and holistic manner.

As part of the state's comprehensive approach to ending family homelessness, the May Revision also includes investments for existing Department of Social Services (DSS) programs. These investments will provide intensive support services and housing assistance to help stabilize families, adults, and people with disabilities who experience homelessness over the next three years.

- **DSS Homelessness Supports**—The May Revision includes \$475 million General Fund in both 2021-22 and 2022-23 to expand the existing CalWORKs Housing Support program. This program assists CalWORKs families experiencing homelessness to secure and maintain permanent housing; services include financial assistance and housing related wrap-around supportive services. In addition, the May Revision also includes \$280 million General Fund in both 2021-22 and 2022-23 to expand the existing Bringing Families Home program. This program provides housing-related supports to eligible families experiencing homelessness in the child welfare system.



- **Behavioral Health Continuum Infrastructure**—The Governor's Budget proposed \$750 million one-time General Fund for competitive grants to qualified entities to construct, acquire, and rehabilitate real estate assets to expand the community continuum of behavioral health treatment resources. The May Revision increases the Governor's Budget proposal by \$10 million Coronavirus Fiscal Recovery Fund (CFRF) and shifts \$300 million General Fund to the CFRF. In addition, the May Revision includes \$1.4 billion (\$1.2 billion General Fund and \$220 million CFRF) for the program in 2022-23 (for more information, see the Health and Human Services chapter).

Combined with the \$1.75 billion in funding for HCD's backlogged housing projects and first-time homeownership assistance mentioned earlier in this Chapter, these proposals make housing affordable for families with the greatest need, while investing in intensive supportive services through a family empowerment model that honors a family's goals, aspirations and self-determination and relies on community networks of support. The proposal assumes increased ongoing federal investment in housing vouchers and other long-term investments in housing stability.

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## NON-CONGREGATE SHELTER TRANSITION TO PERMANENT HOUSING

Non-congregate shelter is proven to be a more effective interim housing intervention than congregate shelter. Since it was launched, Project Roomkey has provided safe shelter from the pandemic to over 36,000 Californians experiencing homelessness, many of whom are still residing in isolation/quarantine hotels. The May Revision includes \$150 million one-time General Fund to support the stability of the state's FEMA-funded non-congregate shelter population and transition of individuals from Project Roomkey into permanent housing following the September 2021 sunset of the federal reimbursement availability from the pandemic.

As the state continues to deploy resources for permanent housing, particularly those that have quickly launched through the Homekey program, this new funding will allow local governments to stabilize their non-congregate shelter sites in the event the federal government does not extend the FEMA cost-share, and transition individuals from Project Roomkey sites into permanent housing to minimize the number of occupants who exit into unsheltered homelessness.

The pandemic provided the state an opportunity through the Homekey Program to acquire and rehabilitate 6,000 units of permanent housing for housing at-risk individuals to avoid the spread of COVID-19. There continues to be strong local demand for more Homekey sites given the advantage of acquiring and utilizing additional permanent

housing units at a fraction of the time and cost of traditional new permanent housing. The May Revision builds on the continued success of the Homekey model by increasing funding for streamlined acquisitions of a broad array of building and housing types for both individuals and families experiencing homelessness.

The May Revision includes an additional \$2.75 billion in one-time funds over two years, for a total of \$3.5 billion for the Homekey Program. Of this amount, \$1 billion will be specifically targeted to families experiencing homelessness or at risk for being homeless as mentioned above.

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### SUPPORTING VULNERABLE POPULATIONS

With the number of elderly homeless Americans expected to triple in the next decade and to meet the complex needs of people with disabling conditions, the May Revision includes investments in new and existing programs administered by the Department of Social Services.

- **Housing and Disability Advocacy Program**—\$175 million General Fund annually through 2023-24 to better reach and house individuals who are eligible for but not currently receiving SSI/SSP through benefits advocacy and housing assistance.
- **Home Safe**—\$100 million General Fund annually through 2022-23 for the Home Safe program to provide access to health, safety, and housing supports for individuals involved in or at risk of involvement in Adult Protective Services.
- **Community Care Expansion**—An additional \$250 million one-time federal CFRF, for a total of \$500 million, to the Department of Social Services for competitive grants to qualified county and tribal entities for the acquisition and rehabilitation of adult and senior care facilities for those who are homeless or at-risk of becoming homelessness and have higher level of care needs.
- **Supportive Services for Formerly Homeless Veterans**—\$25 million one-time General Fund for the California Department of Veterans Affairs to administer a competitive grant program to support aging veterans and veterans with disabilities who have experienced chronic homelessness. This program will provide a higher level of on-site supportive services, such as in-home support to help with habitability, peer specialists to encourage veterans to engage in mental health care, and geriatric social workers to identify behavioral issues related to early onset dementia or similar cognitive issues. This program will support residents in permanent supportive housing



projects throughout California, primarily projects supported by Housing and Urban Development–Veterans Administration Supportive Housing (HUD VASH).

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## EXPANDED CALTRANS COORDINATION AND ADDRESSING ENCAMPMENTS

A portion of the state's unsheltered homeless population lives in encampments along streets and the state's highway system. It is critical that there be a coordinated approach between the state, local governments, and homelessness service providers to manage unhealthy and unsafe encampments and provide solutions to the thousands of unsheltered individuals living on local and state-owned land. The May Revision includes \$53 million in one-time General Fund resources to coordinate encampment outreach services to connect individuals living along California's streets and freeways with critical services, supports, and housing solutions.

- **Encampment Resolution Grants**—\$50 million one-time General Fund for the Homeless Coordinating and Financing Council (HCFC) to partner with local governments and assist them with resolving critical encampments and transitioning individuals into permanent housing.
- **Caltrans Encampment Coordinators**—\$2.7 million one-time General Fund for Caltrans Encampment Coordinators to mitigate safety risks at encampments on state property and to coordinate with the HCFC and local partners to connect these individuals to services and housing. These resources will also help Caltrans coordinate with the cleaning of trash and debris from encampment sites and inspection of encampment sites for potential damage to Caltrans infrastructure.

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## HOMELESSNESS COORDINATING AND FINANCING COUNCIL—ACCOUNTABILITY

In April 2021, the HCFC launched the first-ever statewide homelessness data warehouse—the Homeless Data Integration System (HDIS). HDIS streamlines homelessness data and analysis by combining information from 44 Continuums of Care into one single point of access.

Greater accountability is needed in the planning and expenditure of homelessness resources. The state and federal government have a role in setting policy and funding, but local governments and Continuums of Care are ultimately responsible for the implementation of these funds and their impact on preventing and ending

homelessness. Collectively, local governments must move away from strategies that seek to manage the problem and towards true systems-level solutions that prevent and end homelessness.

The May Revision includes \$5.6 million one-time General Fund for HCFC to conduct an assessment of local homelessness service providers and state funded homelessness programs. The assessment will provide a detailed view of the range of services and strategies that are utilized at the local level and help determine if state investments are aligned with local homelessness response systems.

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### **TOTAL HOUSING AND HOMELESSNESS INVESTMENTS**

Overall, as the state continues to recover and bolster long-term equity and resiliency, the May Revision continues to build upon its significant investments, in partnership with locals and support from the federal government, to keep expanding stable and affordable housing to individuals and families experiencing homelessness or at risk for homelessness. In total, the May Revision includes more than \$9.3 billion in housing resources and \$6.8 billion in homelessness resources in 2021-22, as detailed below.

**2021-22 Affordable Housing Funding**  
(Dollars in Millions)

<i>Department</i>	<i>Program</i>	<i>Total Funding</i>
Department of Housing and Community Development	American Rescue Plan Act (ARPA) - Recovery and Infrastructure Investments	\$845.0
	Veterans and Affordable Housing Bond Act Programs (Prop 1)	\$556.0
	No Place Like Home Program	\$400.0
	Building Homes and Jobs Fund Programs (SB 2)	\$277.0
	Infill Infrastructure Grant Program Economic Recovery Investment	\$250.0 <sup>1/</sup>
	Federal Funded Programs for Housing	\$72.1 <sup>2/</sup>
	Veterans Housing and Homelessness Prevention	\$75.0
	Office of Migrant Services	\$35.6
	Various	\$22.0
California Housing Finance Agency <sup>3</sup>	Single Family First Mortgage Lending	\$3,000.0
	Multifamily Conduit Lending	\$1,200.0
	Multifamily Permanent Lending	\$410.0
	Single Family Down Payment Assistance	\$260.0
	Mixed-Income Loan Program	\$85.0
	Accessory Dwelling Unit Financing	\$81.0 <sup>4/</sup>
	Special Needs Housing Program	\$15.0 <sup>5/</sup>
	Low Income Housing Tax Credits (State)	\$625.0 <sup>6/</sup>
Tax Credit Allocation Committee	Low Income Housing Tax Credits (Federal)	\$412.7 <sup>7/</sup>
	Farmworker Housing Assistance Tax Credits	\$4.2
Strategic Growth Council	Affordable Housing and Sustainable Communities	\$426.0 <sup>8/</sup>
Department of Veterans Affairs	CalVet Farm and Home Loan Program (Prop 1)	\$150.0
Judicial Council	Legal Assistance for Renters and Homeowners	\$20.0
Office of Emergency Services	Domestic Violence Housing First Program	\$23.0
	Transitional Housing Program	\$17.0
	Specialized Emergency Housing	\$10.0
	Domestic Violence Assistance, Equality in Prevention and Services, Human Trafficking Victim Assistance, North American Domestic Violence and Sexual Assault	- <sup>9/</sup>
	Specialized Treatment of Optimized Programming, Parolee Service Center, Day Reporting Center, Female Offender Treatment and Employment Program, Proposition 47 Grant Program	- <sup>9/</sup>
Department of Public Health	Housing Opportunities for Persons with AIDS (HOPWA)	\$5.0
	Housing Plus Program	\$1.0
	HIV Care Program	- <sup>9/</sup>
<b>Total</b>		<b>\$9,277.6</b>

<sup>1/</sup> This is in addition to \$124 million in Proposition 1 for IIG.

<sup>2/</sup> This amount reflects programs that receive federal funds, such as the Community Development Block Grant program.

<sup>3/</sup> CalHFA is self-supporting and its single family and conduit lending programs do not rely on the state General Fund. Funding estimates are based on lending activities from 2019-20, available program resources, volume cap allocation, and multifamily lending pipeline projections.

<sup>4/</sup> This is in addition to \$19 million provided for ADU financing from the 2019 Budget Act.

<sup>5/</sup> Funding estimate represents voluntary allocations of local Proposition 63 funds from 16 participating counties.

<sup>6/</sup> Includes the \$500 million state tax credit which will be appropriated on an annual basis.

<sup>7/</sup> This represents the estimated 9 percent tax credits to be allocated, estimated amount of 4 percent credits to be awarded based on current data and remaining bond cap, and new 9 percent federal disaster credits in 2021.

<sup>8/</sup> The Affordable Housing and Sustainable Communities program amount reflects 20 percent of projected Cap and Trade revenues.

<sup>9/</sup> The state provides a number of wrap-around supportive services through these programs including housing, which cannot be separated from the program's overall budget.



**2021-22 Homelessness Funding**  
(Dollars in Millions)

Department	Program	2021-22	2022-23	2023-24	Total Proposed at 2021-22 (over 3 years)
Department of Housing and Community Development	Continued Homekey Acquisitions	\$1,750	\$1,750	\$0	\$3,500.0
	Federal Funded Programs for Homelessness	\$139.2	\$139.2	\$139.2	\$417.6 <sup>1/</sup>
	Various backlogged projects	\$1,750.0	\$0.0	\$0.0	\$1,750.0 <sup>2/</sup>
	Foster Youth Housing Navigators	\$5.0	\$5.0	\$5.0	\$15.0
	Transitional Housing Program	\$8.0	\$8.0	\$8.0	\$24.0
Homeless Coordinating and Financing Council	Homeless Landscape Assessment	\$5.6	\$0.0	\$0.0	\$5.6
	Encampment Resolution Efforts	\$50.3	\$0.0	\$0.0	\$50.3
	Family Homelessness Challenge Grants	\$40.0	\$0.0	\$0.0	\$40.0
Office of Emergency Services	Various Homeless Youth Programs	\$1.0	\$1.0	\$1.0	\$3.0
	Youth Emergency Telephone Network	\$0.6	\$0.6	\$0.6	\$1.8
Department of Social Services	Community Care Expansion	\$500.0	\$500.0	\$0.0	\$1,000.0 <sup>3/</sup>
	CalWORKS Housing Support Program	\$570.0	\$475.0	\$0.0	\$1,045.0
	Housing and Disability Advocacy Program	\$200.0	\$175.0	\$175.0	\$550.0
	Bringing Families Home	\$280.0	\$280.0	\$0.0	\$560.0
	Home Safe Program	\$100.0	\$100.0	\$0.0	\$200.0
	Project Roomkey	\$150.0	\$0.0	\$0.0	\$150.0
Department of Health Care Services	Behavioral Health Continuum Infrastructure Program	\$1,005.7	\$1,447.2	\$2.1	\$2,455.0 <sup>4/</sup>
	Project for Assistance in the Transition from Homelessness	\$8.8	\$8.8	\$8.8	\$26.4
	California Advancing and Innovating Medi-Cal (CalAIM) (Complementary HHS Proposal)	N/A	N/A	N/A	N/A <sup>5/</sup>
Veteran's Affairs	Supportive Services for Formerly Homeless Veterans	\$25.0	\$0.0	\$0.0	\$25.0
Department of Transportation	Homeless Encampment Cleanup on the State Highway System	\$2.7	\$2.7	\$0.0	\$5.4
	Clean up California - additional Hazardous Material Removal	\$25.0	\$25.0	\$25.0	\$75.0
	Hazardous Material Removal at Encampments	\$20.6	\$20.6	\$20.6	\$61.8
California Community Colleges	Basic Needs Funding - Student Hunger and Homelessness Programs	\$100.0	\$100.0	\$100.0	\$300.0 <sup>6/</sup>
	Rapid Rehousing	\$9.0	\$9.0	\$9.0	\$27.0 <sup>6/</sup>
California State University	Basic Needs Funding - Student Hunger and Homelessness Programs	\$15.0	\$15.0	\$15.0	\$45.0 <sup>6/</sup>
	Rapid Rehousing	\$6.5	\$6.5	\$6.5	\$19.5 <sup>6/</sup>
University of California	Basic Needs Funding - Student Hunger and Homelessness Programs	\$15.0	\$15.0	\$15.0	\$45.0 <sup>6/</sup>
	Rapid Rehousing	\$3.5	\$3.5	\$3.5	\$10.5 <sup>6/</sup>
<b>Total</b>		<b>\$6,786.5</b>	<b>\$5,087.1</b>	<b>\$534.3</b>	<b>\$12,407.9</b>

<sup>1/</sup> This amount reflects programs that receive federal funds, such as the Emergency Solutions Grant program. 2021-22 funding used as estimate for 2022-23 and 2023-24.

<sup>2/</sup> Funding for HCD's backlog of various housing projects. Of the 2,859 units estimated to be developed, \$42 will be for homelessness populations.

<sup>3/</sup> This proposal includes \$550 million one-time General Fund and \$450 million one-time American Rescue Plan Act of 2021.

<sup>4/</sup> Of the \$2,455 billion total funds (\$1.9 billion General Fund and \$530 million CFRF), a minimum of \$250 million one-time General Fund is available for facilities targeted to individuals with a serious mental illness who are deemed incompetent to Stand Trial on a felony charge and a minimum of \$255 million one-time CFRF is available for facilities targeted to individuals under the age of 26.

<sup>5/</sup> For 2021-22: Of the \$1.1 billion for CalAIM (\$520.8 million General Fund), \$187.5 million (\$93.8 million General Fund) is for Enhanced Care Management (ECM), \$47.9 million (\$24.0 million General Fund) is for In-Lieu of Services (ILOS), and \$300 million (\$150 million General Fund) is for ECM-ILOS Incentives. ECM, ILOS and ECM-ILOS Incentive proposals include a number of services, including services targeted to mitigating homelessness.

<sup>6/</sup> These Basic Needs funding programs support basic needs partnerships for low-income students facing housing or food insecurity. These amounts exclude basic needs funding provided in the 2021-22 Governor's Budget to address student mental health and digital equity needs. Program funding for Basic Needs and Rapid Rehousing was provided on an ongoing basis in the 2019 Budget Act. The 2021-22 May Revision proposes no change to the level of funding provided.



## **Eastern Sierra Council of Governments (ESCOG) Joint Powers Authority Agenda**

### **STAFF REPORT**

**To:** ESCOG Joint Powers Authority  
**From:** Elaine Kabala, ESCOG Staff  
**Subject:** Update on the Sustainable Recreation and Tourism Initiative (SRTI) Eastern Sierra Recreation Partnership (ESSRP)  
**Meeting date:** June 11, 2021  
**Prepared on:** May 28, 2021  
**Attachments:**  
A) ESSRP SRTI Project Portfolio Prospectus

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### **BACKGROUND/HISTORY:**

On March 7, 2019, the Sierra Nevada Conservancy (SNC)'s Governing Board authorized \$618,750 of Proposition 68 funds for the "The Eastern Sierra Sustainable Recreation Partnership: Sustainable Recreation and Tourism Initiative" to benefit the SNC's Eastern sub-region. The Governing Board's action demonstrated a pioneering commitment to California's rural outdoor recreation economy and the natural resources that make it possible. The SRTI includes four tracks: 1) Regional Recreation and Stakeholder Engagement, 2) Climate Adaption and Resilience Assessment, 3) Connection to the Eastern Sierra, and 4) Project Prioritization and Implementation Plan.

### **ANALYSIS/DISCUSSION:**

The Regional Recreation and Stakeholder Engagement component of the SRTI has been completed and consisted of extensive regional outreach for sustainable recreation project ideas. Nearly 200 projects were submitted, including project recommendations from the public and ESSRP partners. As a component of the project prioritization and implementation track, the projects were ranked through a public process, and the highest ranking projects were filtered by the following investment priorities: visitor connection and management, climate adaptation and mitigation, ecosystem stewardship, economic benefits to communities, recreation infrastructure maintenance, recreation infrastructure and new improvements, recreation access / diverse user and cultural experiences, and regional recreation investor infrastructure (see Attachment A - ESSRP SRTI Project Portfolio Prospectus).

On May 27, the ESSRP hosted a partnership workshop to review the SRTI Project Portfolio Prospectus. The ESSRP partners provided feedback on the 10-year performance measures to further sift the proposals into eight specific project funding opportunities. The final partnership meeting will be held in late June to select the final eight projects. The final component of the Project Prioritization and Implementation Plan will be for Mammoth Lakes Trails and Public Access (MLTPA) to pair the eight projects to funding opportunities, and provide technical assistance for grant writing.

Concurrent to these efforts, the MPLTA also unveiled the Eastern Sierra Visitor Connection Package and provided presentations to each ESCOG member agency and other regional partners on the findings and recommendations of the Climate Adaptation and Resilience Assessment. Each of these planning documents are an independent deliverable, however both will guide and inform project implementation for sustainable recreation projects, including selection of the eight projects that will be identified for near-term implementation.

**BUDGET IMPACTS:**

There are no budget impacts associated with this item.

**LEGAL REVIEW:**

ESCOG Counsel Grace Chuchla has reviewed this item and found that it complies with the law.

**RECOMMENDATION:**

Staff recommends that the Board receive an update on the SRTI, and provide direction to staff on project priorities for identifying projects for future grant applications.

## ESSRP SRTI Project Portfolio Prospectus- Draft 3

## Prospectus for Portfolio Investments

Original Intent – SRTI: The purpose of the Project is to support the Eastern Sierra Sustainable Recreation Partnership (ESSRP), a unique and locally generated public/public partnership between Eastern Sierra governments and the U.S. Forest Service (USFS). As documented in the Partnership’s agreement, the stated goal of the ESSRP is to “...design, plan, implement, and report out projects to improve and maintain recreational opportunities as well as restore ecosystems to their natural resiliency and functions.” (SRTI Target is “8” Final Projects – with the Prospectus Focused on “Near-Term Funding” During 2021-2024)

## Regional Investment Priorities: Ecosystem Resilience &amp; Recreation Economy

#	<sup>1</sup> SRTI Investment Priorities	<sup>2</sup> Stakeholder/ Partner/ Consultant Preferred Projects: ID #’s - Desirability & CV Scores (if applicable)	<sup>3</sup> 10 Year Goals/ Indicators (++) SRTI Performance Measures)
1	Visitor Connection and Management	<p><b>* Visitor Connection Phase 1 Action Plan, Tools, and Channels as a macro project with relevant stakeholder projects bundled</b></p> <p><b>** Sustainable Recreation Education Programs – 511</b></p> <p>Campground Inspection, Repair, and Replacement: 151 - 22.44 - 10  Day Use Recreation Facility Inspect, Repair, Replace: 154 - 21.13 - 10  Celebrating Indigenous History and Culture: 108 - 21.11 - 10  Friends of the Inyo Trail Ambassadors: 54 - 21.04 - 8  Dispersed Camping: 129- 22.71 - 6  Natural History Education: 201  Improve Education, with a many pronged approach (BLM): 222</p>	<p>Congressionally approved funding for managing visitation is supported by public advocacy</p> <ul style="list-style-type: none"> <li>visitors are active stewards of the public lands</li> <li>better signage or information call in system is in place to guide visitors consistent with regional priorities</li> <li>(automated) kiosks better serve people in the moment</li> <li>better data to track activity</li> <li>variety of tools engage visitors and support distribution</li> <li>campgrounds dispersing impact and giving people more options to stay</li> <li>“Invisible trailhead” app/ data collection visitor count shows where people are, where they have gone, to support ownership/ stewardship, improved planning</li> </ul>
2	Climate Adaptation/ Mitigation	<p><b>** Evacuation Route Mapping and Signage – 502</b></p> <p><b>** Air Quality Improvements: Owens Lake – 503</b></p> <p><b>** Water Stations and Shade Cover at Trailheads/Parks – 504</b></p> <p><b>** Airport Upgrades for Recreation Travel/Emergency Services - 505</b></p> <p><b>** Emergency Notification System for Residents and Visitors - 506</b></p> <p><b>** Recreation Building Weatherization Program - 507</b></p> <p>This is Our Home: Treat this like your home: 3 - 22.28 - 5  Kids in Nature: 112 - 20.98  Eastern Sierra Rails to Trail (ESR2T): 21 - 20.4  Free ESTA For All: 32 - 20.07  Southern Mono Trail System/ Non-motorized: 19 - 20.03  Science-Based Conservation Conversations: 113 - 19.54  Inventory and Description of all Eastern Sierra Fire-Related Resources, Create Clearinghouse for Information: 158 - 18.14</p>	<p>Reporting on climate impacts are fully integrated into management tools, planning, and documentation</p> <ul style="list-style-type: none"> <li>more solar on public buildings</li> <li>fire ecology education</li> <li>fewer car trips (visitors are “out of cars” via a people moving infrastructure)</li> </ul>

<sup>1</sup> Direct ecosystem investments to achieve resilience; Primary (direct user activities), Secondary (product supply chain and cultural assets) and Tertiary (jobs)

<sup>2</sup> Projects bundled by strategy and deliverable alignment (Phase 1 implementation); subject to Stakeholder Scoring and Critical Vulnerability Scores

<sup>3</sup> Goals and Indicators defined by ESSRP Partners and Subject to Regional Pillars/ Leadership Principles/ Feasibility Requirements



## ESSRP SRTI Project Portfolio Prospectus- Draft 3

#	<sup>1</sup> SRTI Investment Priorities	<sup>2</sup> Stakeholder/ Partner/ Consultant Preferred Projects: ID #'s - Desirability & CV Scores (if applicable)	<sup>3</sup> 10 Year Goals/ Indicators (++) SRTI Performance Measures)
3	Ecosystem Stewardship	<p><b>** Wildfire Fuel Reduction Program - 501</b>  <b>** Air Quality Improvements: Owens Lake – 503</b>  <b>** Sustainable Recreation Education Programs – 511</b></p> <p>Friends of the Inyo Trail Ambassadors: 54 - 21.04 - 8  Dispersed Camping: 129- 22.71 - 6  Science-Based Conservation Conversations: 113 - 19.54  Tangle Free Waters: 102 - 19.47  Teen Corps for Healthy Forests: 169 - 20.53  Bishop Canals Ornithology Trails Bishop: 205</p>	<p>Reward programs have strengthened the “right behavior”  ++ SRTI-1. Resources Leveraged in the Sierra Nevada</p> <ul style="list-style-type: none"> <li>• volunteers actively support stewardship initiatives</li> <li>• visitors feel ownership over their public lands</li> <li>• variety of tools to engage visitors</li> </ul>
4	Economic Benefits to Communities	<p><b><sup>4</sup>Environmentally friendly community development and Main Street revitalization (See EPA Framework)</b></p> <p>Campground Inspection, Repair, and Replacement: 151 - 22.44 - 10  Day Use Recreation Facility Inspect, Repair, Replace: 154 - 21.13 -10  County Camp Revamp - Inyo County: 4 - 21.02 – 7  Trail delineation/ sustainability master plan Ala Hills: 147 - 21.24 – 3  Eastern Sierra Regional Trail - Hwy 395 Communities: 125 - 19.52  Trails for the Future/ Rebuild the trails of the Inyo: 14 - 22.41 – 2  Inyo National Forest Campground Improvements: 181 - 22.36 – 7  Bishop Regional Recreation Center – Build it: 202</p>	<p>Fishing, trails, long stay visitation is strengthened across the region  SRTI - 3. Number and Type of Jobs Created  SRTI - 4. Number and Value of New, Improved, or Preserved Economic Activities</p> <ul style="list-style-type: none"> <li>•</li> </ul>
5	Recreation Infrastructure Maintenance	<p><b>** Airport Upgrades for Recreation Travel/Emergency Services - 505</b></p> <p>301 - GAOA INF FY21: FUNDED - Pacific Crest National Scenic Trail &amp; John Muir Trail Maintenance  302 - GAOA INF FY21: FUNDED - Silver Lake Boat Launch Replacement  302 - GAOA INF FY21: FUNDED - Silver Lake Boat Launch Replacement  303 - GAOA INF FY21: FUNDED - Day Use Toilet Replacements  304 - GAOA INF FY21: FUNDED - Region-wide Pacific Crest Trail Deferred Maintenance  306 - GAOA INF FY22: SUBMITTED - Southern Sierra Zone Recreation Facility Improvements  307 - GAOA INF FY22: SUBMITTED - Mammoth Ranger Station and Welcome Center Parking Rehab  308 - GAOA INF FY22: SUBMITTED - Multi-Forest High Priority Accessible Toilet Replacement, Phase 2  309 - GAOA INF FY22: SUBMITTED- Rock Creek Boat Launching Facility  310 - GAOA INF FY22: SUBMITTED - Hot Creek Geologic Interpretive Site Safety Improvements  311 - GAOA INF FY22: SUBMITTED - Forestwide Wilderness Trailhead Improvements  312 - GAOA INF FY22: SUBMITTED - Southern Sierra (INF, SNF, SQF, STF) Trail Deferred Maintenance  313 - GAOA INF FY22: SUBMITTED - Inyo Priority Trail DM and Safety  401 - GAOA H-T FY21: Campground and Trailhead Site Feature Replacement  404 - GAOA H-T FY21: Mt. Rose and Tahoe Meadows Restroom Reconstruction</p>	

<sup>4</sup> <https://www.epa.gov/smartgrowth/recreation-economy-rural-communities>



## ESSRP SRTI Project Portfolio Prospectus- Draft 3

#	<sup>1</sup> SRTI Investment Priorities	<sup>2</sup> Stakeholder/ Partner/ Consultant Preferred Projects: ID #'s - Desirability & CV Scores (if applicable)	<sup>3</sup> 10 Year Goals/ Indicators (++) SRTI Performance Measures)
		<p>PLOP - "People Love Our Potties": 6 - 23.83 – 0</p> <p>Campground Inspection, Repair, and Replacement: 151 - 22.44 – 10</p> <p>Trails for the Future/ Rebuild the trails of the Inyo: 14 - 22.41 – 2</p> <p>Inyo National Forest Campground Improvements: 181 - 22.36 – 7</p> <p>Public Trails Inspection, Repair, and Replacement: 157 - 22.02 – 7</p> <p>Day Use Recreation Facility Inspect, Repair, Replace: 154 - 21.13 -10</p> <p>Dispersed Camping Sustainability Project: 161 - 21.05 – 7</p> <p>County Camp Revamp - Inyo County: 4 - 21.02 – 7</p>	Recreation facilities are supported by a sustainable financial model
6	Recreation Infrastructure New/ Improvements	<p>PLOP - "People Love Our Potties": 6 - 23.83 – 0</p> <p>Trail delineation/ sustainability master plan Ala Hills: 147 - 21.24 – 3</p> <p>New Eastern Sierra Visitor Information Center (Bishop): 115 - 20.64</p> <p>Eastern Sierra Rails to Trail (ESR2T): 21 - 20.4</p> <p>Accessible Parks Various Locations: 51 - 20.57</p> <p>Bishop Regional Recreation Center – Build it: 202</p> <p>Bishop Campground/ Adding a campground within City limits: 206</p> <p>Markleeville Creek Restoration and Heritage Park: 219 - # 58 Waterfall Trail @ Grover Hot Springs SP: 220 - #167</p>	<p>Recreation facilities are supported by a sustainable financial model</p> <ul style="list-style-type: none"> <li>• amenities (like disc golf) attract visitors</li> <li>• smaller resorts support jobs</li> <li>• housing for volunteers, employees, ...</li> </ul>
7	Recreation Access – Diverse User & Cultural Experiences	<p>302 - GAOA INF FY21: FUNDED - Silver Lake Boat Launch Replacement</p> <p>303 - GAOA INF FY21: FUNDED - Day Use Toilet Replacements</p> <p>308 - GAOA INF FY22: SUBMITTED - Multi-Forest High Priority Accessible Toilet Replacement, Phase 2</p> <p>309 - GAOA INF FY22: SUBMITTED - Rock Creek Boat Launching Facility</p> <p>Celebrating Indigenous History and Culture: 108 - 21.11 – 10</p> <p>Campground Inspection, Repair, and Replacement: 151 - 22.44 – 10</p> <p>Visitor Centers Exhibit Inspect, Review, Repair, Replace: 143-21.71-5</p> <p>Day Use Recreation Facility Inspect, Repair, Replace: 154 - 21.13 -10</p> <p>Accessible Parks Various Locations: 51 - 20.57</p> <p>Youth Recreation and Tourism Advisory Committee: 159 - 20.22</p> <p>Education on Responsible Multi-use: A Place for Everyone: 1 - 20.1</p> <p>Wounded Warrior Access: 59 - 20.14</p> <p>Horseshoe Lake ADA Picnic Area: 49 - 19.9</p> <p>Accessible Entry Points to Water: 173 - 19.61</p> <p>Inclusive fishing Mammoth Creek: 96 - 18.79</p> <p>Resource Center for DEI Access Programs: 83 - 18.22</p> <p>Providing Access to People of All Abilities Regionwide: 172 - 19.2</p>	<p>Indigenous voices have strengthened the cultural experience</p> <p>SRTI - 2. Number and Diversity of People Reached:</p> <ul style="list-style-type: none"> <li>• indigenous voices are integrated into planning, development, investments</li> <li>• ADA access is in place</li> <li>• recreation.gov and all sites in Spanish so visitors understand regulations</li> <li>• recruitment/ pay for entry level employees has stabilized these roles and attracting talent</li> <li>• local programs with interns of color</li> </ul>

## ESSRP SRTI Project Portfolio Prospectus- Draft 3

#	<sup>1</sup> SRTI Investment Priorities	<sup>2</sup> Stakeholder/ Partner/ Consultant Preferred Projects: ID #'s - Desirability & CV Scores (if applicable)	<sup>3</sup> 10 Year Goals/ Indicators (++) SRTI Performance Measures)
8	Regional Recreation Investment Infrastructure (ESSRP)	<p>ESSRP Phase 1 Implementation, Phase 2 Initiatives, Asset Gap Analysis and Phase 3</p> <p>305 - GAOA INF FY22: SUBMITTED - Inyo Campground Improvement</p> <p><b>** Sustainable Recreation Education Programs – 511</b></p> <p>508 - SRTI Asset Inventory</p> <p>509 - SRTI Gap Assessment</p> <p>510 - SRTI Sustainable Infrastructure Master Plan</p> <p>Trailhead fees/donations to support maintenance: 132 - 18.49</p> <p>Resources for Maintenance (BLM): 221</p>	<p>Recreation facilities are supported by a sustainable financial model</p> <p>SRTI - 1. Resources Leveraged in the Sierra Nevada</p> <ul style="list-style-type: none"> <li></li> </ul>

## Portfolio References:

\* Visitor Track Recommendations

\*\* Climate Consultant Recommendations

+ <https://www.epa.gov/smartgrowth/recreation-economy-rural-communities>

Activities that can foster environmentally friendly community development and Main Street revitalization through conservation and sustainable use of public or private forests or other natural resources include:

- Ensuring local residents, including young people, have connections and opportunities related to nearby outdoor assets to foster community pride, good stewardship, and local economic benefits.
- Developing or expanding trail networks to attract overnight visitors and new businesses and foster use by local residents.
- Developing in-town amenities, such as broadband service; housing; or shops, restaurants, or breweries, to serve residents and attract new visitors and residents with an interest in nearby outdoor assets.
- Marketing Main Street as a gateway to nearby natural lands to capture and amplify outdoor recreation dollars.
- Developing a community consensus on the management of outdoor assets to reduce potential conflicts and ensure sustainable use of resources.

++ SRTI Grant Performance Measures

## Portfolio Development Criteria - Detail

Draft portfolio based on the Goals/ Pillars/ Principles established by the partners and incorporate (a) recommendations from the visitor and climate tracks and (b) highly rated stakeholder projects.

1. Stakeholder composite scores of 20+
2. Investments that yield ecosystem benefits, net profits
3. Visitor Track Recommendation(s): Focus on stewardship education and the celebration of local culture
4. Climate Track Recommendation(s):

## ESSRP SRTI Project Portfolio Prospectus- Draft 3

- a. Shovel ready projects
  - b. Critical vulnerability scores
  - c. 5 Consultant recommendations (see table above)
5. GAOA Alignments – per Inyo and Humboldt Toiyabe National Forests
6. Funding prospectus – funds available over 1,2, 3 to 10 year implementation scales
- a. Alignment with SRTI performance measures:
  - b. We have a body of evidence to suggest what funding is likely to be achievable for the ESSRP service region at different scales<sup>5</sup>
    - i. large landscape watershed protection strategies will attract state and federal dollars because the potential beneficial impacts serve the public at large not just the residents in the region; this means fire, forest, water in the context of a climate adaptation framework
    - ii. tourism/ visitor connection strategies will attract state and regional funding because the post-pandemic economy demands construction of a new normal and the eastern sierra can get on the bus with all other regions for this effort
    - iii. hardening recreation infrastructure (existing) on public lands is essentially the sweet spot for existing initiatives like GAOA and can offer foundation for region specific preferences like optimizing campgrounds, trailhead access and some supporting infrastructure like kiosks
    - iv. funding the creation of new recreation assets (trails, cultural infrastructure, etc.) will require targeted dollars from kindred foundations philanthropy that specifically serves the region

### Funder/ Investor Specifications to Guide Portfolio Design

- ESCOG as a Framework for Investment Portfolio Management (Improve Competitive Position, Large Landscape/ Regional Approach)
- Operational Structure for Eastern Sierra Sustainable Recreation: Implementors, Partners, Policy Makers (Beyond SRTI Grant Cycle)
- Investments with High Multiplier Potential (Workforce, Transportation, Diversity Initiatives...)
- Short Term Wins “Seed” Long Term Management: Infrastructure, Asset Maintenance, Distributed Tourism, Community Rec Access...
- Land Manager Investments (stewardship/ access) vs. Community based Investments (access/ economic benefits)
- Integrated Climate Mitigation Strategies (All Projects)
- Visitor Management Pillar as a Funding Driver (Messaging Campaign/ Recreate Responsibly; Eastern Sierra “Brand” Strategy)
- Equity Model for Distributing Net Benefits (Small vs Large Communities, North/ South, Visitor/ Local, JEDI Framework...)
- Prioritize Long Term Investor Relationships (Federal, State, Regional Self-Funding, Philanthropic, Crowd Sourced/ Shared Ownership)
- Reinforce Recreating Responsibly: Investments/ conditions favorable to responsible behavior on the land

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<sup>5</sup> Funding strategies are outlined in “declining dollar investments” to reflect the relative value of federal to local funding and also declining costs

## ESSRP SRTI Project Portfolio Prospectus- Draft 3

### Stakeholder & Partner Projects Portfolio Bundling Alignments

#### Placeworks/ Climate Recommended Actions on Stakeholder Projects

- 46 of the 183 project ideas selected by Placeworks as Funding-Ready opportunities
  - Provide a set location and infrastructure type
  - Benefit recreation-focused infrastructure and hazard-reduction projects
  - Promote regional resiliency and sustainability
  - Related benefits:
    - Improves access to recreation activities.
    - Protects or improves trails or recreation facilities to be resilient to hazards.
    - Ensures transportation system connections.
    - Increases communication and notifications for out-of-town travelers.
    - Protects natural habitat from unsustainable recreation.
    - Retrofits or upgrades key infrastructure to resist damage from hazards.
    - Improves electricity reliability or provides local renewable energy supply.
    - Increases pervious surfaces and reduces stormwater runoff.
    - Reduces exposure to vector-borne illnesses, poor air quality, and extreme heat.
    - Increases social capital among residents, tribal nations, and workers.
    - Provides alternative recreation activities for areas dependent on snow.
- 83 of the 183 project ideas show potential alignment with projects Inyo National Forest has received or requested funding for through the Great American Outdoors Act in FY21 and FY22
  - 29 projects align with FY21 funded projects
  - 82 projects align with FY22 requested projects

#### Additional Scoring Considerations (From Climate Track)

- A. Need to respond to vulnerabilities.
- B. Emphasize increased resilience for the most vulnerable people and assets.
- C. Consider available funding sources.
- D. Does it advance other community goals?
- E. Further Considerations: Project Connection, Existing Infrastructure, Climate Vulnerability & Resilience, Ecosystem & Recreation Connections, Funding Potential

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### INF-GAOA and Partner Project Alignments

Reference: From MLTPA

**29** of the 183 project ideas align with Inyo National Forest projects funded through the Great American Outdoors Act for FY21. **82** of the projects align with projects submitted for FY22. A total of **83** projects align with Inyo National Forest's Great Outdoors Act project submissions.

- The Great American Outdoors Act funds the Forest Service's priority deferred maintenance projects.
- Related Benefits:
  - Improves visitor experience and access
  - Contributes to rural economic development
  - Leverages external agencies and resources
  - Ensures visitor and resident health and safety

**51** of the 183 project ideas align with the **27** partner project submissions.

- Partner project ideas benefit gateway communities and enhance recreation opportunities throughout the Eastern Sierra.
- ESSRP Partner Project Ideas • *27 Unique Ideas* • Align w / 51 of 183 SRTI Project Ideas • Inyo National Forest GAOA Projects • 83 Projects Ideas align with Inyo NF GAOA project submissions for FY 21 - 23 • *Improve visitor experience and access* • *Contribute to rural economic development* • *Leverage external agencies and resources* • *Ensure visitor / resident health and safety*

### Inyo NF Funding Alignments

Reference: Lesley Yen, Inyo Forest Supervisor

1. Sub Part C
  1. USFS - Part of a facilitator
2. Housing on Admin sites
3. GAOA
  1. President's Budget
    1. Look for GAOA projects
    2. Successful sleuthing
    3. Look for Inyo NF
  2. SRTI
    1. What do they want?
4. Tribal Engagement
  1. ESSRP/MLTPA

# ESSRP SRTI Project Portfolio Prospectus- Draft 3

## Climate Track Project Guidance

- From the workbook it is the **Funding Ready Projects** worksheet that offers the clearest path for funding pursuit this year
- The sustainable rec ed programs worksheet should be guided by the visitor connection package recommendations
- The proposed SRTI asset inventory and gap assessment are prospective SRTI Phase two initiatives (see Investment strategy #8)
- Vulnerability assessment offers a platform for scoring “relative resilience” applied to the project ideas
- The suggested funding probability approach focused on FEMA (and similar) preventive approaches to extreme risk scenarios should drive long term planning for the region (public safety and severe risk priorities)

## Climate Consultant Project Ideas/ Recommendations

- Wildfire Fuel Reduction Program
- Evacuation Route Mapping and Signage
- Air Quality Improvements: Owens Lake
- Water Stations and Shade Cover at Trailheads/Parks
- Airport Upgrades for Recreation Travel and Emergency Services
- Eastern Sierra Emergency Notification System for Residents and Visitors
- Recreation Building Weatherization Program

## Visitor Track

### Guiding Principles: The Visitor Connection Program Should:

- Focus on stewardship education and the celebration of local culture.
- Be reliable, implementable, and forward thinking.
- Utilize informed and collaborative decision-making.
- Employ a phased approach to develop tools and capacity.
- Leverage existing communication assets to engage visitors throughout their “sequence of encounter.”
- Not compete with existing efforts in the region.

### Opportunity Statement

By working together as a network of regional organizations, we strive to leverage sought- after recreation experiences in the Eastern Sierra and emotional connections to the region for the purpose of preparing and educating both visitors and residents to embody a respectful mindset, promote visitor dispersion, and motivate stewardship behaviors, directly contributing to the sustainability of natural resources and gateway communities.



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## 10 Year Major Goals

Prospective: Assumes Regional Scale Inclusive of Local Projects	Incremental Investments to Drive 10 Year Outcomes; One to three year investments - SRTI through 2024 Developed by Partners April 23, 2021
1. Climate Mitigation/ Adaptation Impact	<p>Consistent with Climate Track Recommendations:  <b>Reporting on climate impacts are fully integrated into management tools, planning, and documentation</b></p> <ul style="list-style-type: none"> <li>Indicators: <ul style="list-style-type: none"> <li>more solar on public buildings</li> <li>fire ecology education</li> <li>fewer car trips (visitors are “out of cars” via a people moving infrastructure)</li> </ul> </li> </ul>
2. Visitor Management Impact (e.g. distributed use)	<p>Consistent with Visitor Connection Track Recommendations:  <b>Congressionally approved funding for managing visitation is supported by public advocacy</b></p> <ul style="list-style-type: none"> <li>Indicators: <ul style="list-style-type: none"> <li>visitors are active stewards of the public lands</li> <li>better signage or information call in system is in place to guide visitors consistent with regional priorities</li> <li>(automated) kiosks better serve people in the moment</li> <li>better data to track activity</li> <li>variety of tools engage visitors and support distribution</li> <li>campgrounds dispersing impact and giving people more options to stay</li> </ul> </li> </ul>
3. Stewardship/ Resource Protection Targeted Outcome(s)	<p>Consistent with Stakeholder Project Priorities for Stewardship:  <b>Reward programs have strengthened the “right behavior”</b></p> <ul style="list-style-type: none"> <li>Indicators: <ul style="list-style-type: none"> <li>volunteers actively support stewardship initiatives</li> <li>visitors feel ownership over their public lands</li> <li>variety of tools to engage visitors</li> </ul> </li> </ul>
4. Access Impact (Equity, Diversity Metrics)	<p><b>Consistent with Stakeholder Project Priorities for Access/ Equity: ??????????</b></p> <ul style="list-style-type: none"> <li>Indicators: <ul style="list-style-type: none"> <li>indigenous voices are integrated into planning, development, investments</li> <li>ADA access is in place</li> <li>recreation.gov and all sites in Spanish so visitors understand regulations</li> <li>recruitment/ pay for entry level employees has stabilized these roles and attracting talent</li> <li>local programs with interns of color</li> </ul> </li> </ul>



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5. Access Impact (Diverse User Experience Metrics)	<p><b>Consistent with Stakeholder Project Priorities for Access/ Diverse Users: ??????????</b></p> <ul style="list-style-type: none"> <li>Indicators: <ul style="list-style-type: none"> <li>“Invisible trailhead” app/ data collection visitor count framework shows where people are, where they have gone, to support ownership/ stewardship, improved planning</li> <li></li> </ul> </li> </ul>
6. Benefit to Communities (Economic Metrics)	<p>Consistent with Stakeholder Project Priorities for Economic Benefit to Communities:  <b>Fishing, trails, long stay visitation is strengthened across the region</b></p> <ul style="list-style-type: none"> <li>Indicators: <ul style="list-style-type: none"> <li>amenities (like disc golf) attract visitors</li> <li>smaller resorts support jobs</li> <li>housing for volunteers, employees, ...</li> <li></li> </ul> </li> </ul>
7. Benefit to Communities (Social, Cultural Metrics, Stories We Hope to Tell)	<p>Consistent with Stakeholder Project Priorities for Socio-Cultural Benefit to Communities:  <b>Indigenous voices have strengthened the cultural experience</b></p> <ul style="list-style-type: none"> <li>Indicators: <ul style="list-style-type: none"> <li></li> </ul> </li> </ul>
8. Assets (Harden existing infrastructure, new trails, campgrounds, signage, programs, services...)	<p>Consistent with Stakeholder Project Priorities for Recreation Infrastructure/ Assets:  <b>Recreation facilities are supported by a sustainable financial model</b></p> <ul style="list-style-type: none"> <li>Indicators: <ul style="list-style-type: none"> <li>public transit provides holistic people movement</li> <li>campground infrastructure is improved (link to campground business plan?)</li> <li>recreation facilities meet current and projected needs</li> <li>traffic solutions relieve parking and congestion</li> <li></li> </ul> </li> </ul>



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## ESSRP/ SRTI Regional Framework to Guide Project Selection and Implementation 2021 - 2031

FEASIBILITY	ESSRP PILLARS	REGIONAL LEADERSHIP
Funding & Operational Requirements	<i>"That Which We Will Always Do"</i>	Guiding Principles
<p><i>Selected Projects Should:</i></p> <ul style="list-style-type: none"> <li>● <i>Maintain Existing Assets</i></li> <li>● <i>Reflect Strategic Alignment</i></li> <li>● <i>Full Cost Recovery</i></li> <li>● <i>Support Operational Capacity</i></li> <li>● <i>Demonstrate Public Demand and Support</i></li> <li>● <i>Address Environmental/ Climate/ Economic Sustainability</i></li> </ul>	<p><i>Project Selection Must:</i></p> <ul style="list-style-type: none"> <li>★ <i>Operate Within a Cohesive Local Need &amp; Regional Benefit Approach</i></li> <li>★ <i>Be Driven by Effective Collaboration to Achieve Measurable Results</i></li> <li>★ <i>Manage Visitor Capacity to Support Responsible Recreation</i></li> <li>★ <i>Protect/Preserve Public Lands, Biological, and Cultural Resources</i></li> </ul>	<p>We Will Collaboratively Prioritize:</p> <ul style="list-style-type: none"> <li>→ Maintaining What is There Near and Long Term</li> <li>→ Shared Goals Across Boundaries</li> <li>→ Shared Responsibility for Long Term Asset Maintenance</li> <li>→ Financial or Match Contribution From All Partner Agencies</li> <li>→ Meet Local Needs in a Regional Context</li> <li>→ Protection of The Region's Natural and Cultural Resources</li> <li>→ Best Investment(s) for Equity, Inclusivity, Diversity</li> </ul>

## ESSRP SRTI Project Portfolio Prospectus- Draft 3

## Provocative Questions Thematic Summary - Need to and How to

Partner Insights - Need To....	Partner Concerns - How To...
Need to <b>group (bundle) similar projects</b> , weave together, with a potential “throughline” while giving ourselves flexibility (Yes/And)	How to <b>ensure partner capacity is funded</b> within a partnership context?
Talk about <b>ESSRP as a region - potential for a large regional concept</b> with common themes - large landscapes, throughline, longgame, regional voice	How to pursue <b>funding within a large regional concept</b> ?
Adopt a <b>portfolio approach</b> , grouping/ themes, organize accordingly?	How to ensure <b>implementation</b> in a way that works with the <b>regional/landscape approach</b> ?
Address “ <b>internal capacity</b> ” due to record visitation including <b>capacity of the land/ resource</b> for the long term	How to ensure we have a <b>common understanding of what “sustainability” means</b> ?
Channel/ <b>distribute visitor use</b>	How to <b>serve the local community and</b> keep tourists within boundaries?
Fully <b>integrate the role of the visitor</b>	How to foster a <b>role for the folks selling gear/outfitters</b> to provide some education and frontline direction to visitors?
Recognize <b>2-3 years is how long it takes</b> to get something going and see it through to completion	How to <b>incorporate “discrete projects”</b> to fund as a subset of what we must do in the ES for sustainable recreation over the long term?
Embrace the <b>ESCOG</b> as an important/ nascent regional authority	How to leverage the <b>ESCOG</b> via funding and project implementation?
<b>Consider all possibilities</b> including single source or group of funding sources to enable the region to “compete collectively”	How to ensure <b>projects(s) are integrated into existing authorities</b> so this doesn’t compete with individual agency/authority efforts?
Recognize how partners have “overlapping missions” and <b>find a role for all</b> (sponsorship, investor/ implementor, supporter, observer)	How to ensure <b>each project has a primary agency “sponsor”</b> and mechanism for active “support” from all/ multiple partner agencies?